

# F2013 SALIENT FEATURES

## CORPORATE AND FINANCIAL

- 20% increase in sales revenue to R4.4 billion (F2012: R3.7 billion)
- Profit after tax up by 70% to R528.0 million (F2012: R310.5 million)
- Improvement in operating margin to 13.7% (F2012: 9.2%)
- Capex spend reaches R1.8 billion
- Headline earnings increased by 68.9% to R522.2 million (F2012: R309.2 million)
- Capital raising programme of R1 billion launched in September 2013

## OPERATIONAL

- Booysendal mine successfully commissioned in second half of F2013
- Unprocedural strike action at Zondereinde results in revenue losses of R192 million
- Zondereinde smelter shut down; rebuild to be completed by October 2013
- Operational recovery sustained at Zondereinde

Value distribution F2013 (%)



Company employee profile F2013



## EMPLOYEES, COMMUNITIES AND THE ENVIRONMENT

- Northam operations provide 11 081 employment opportunities
- Two million fatality-free shifts achieved at Zondereinde – overall improvement in safety performance at Zondereinde
- One million fatality-free shifts achieved at Booyssendal

## GOVERNANCE AND COMPLIANCE

- Group code of ethics reviewed and updated in April 2013
- Memorandum of incorporation (MOI) approved in accordance with Companies Act
- Approval framework reviewed and updated in April 2013

Operating margin (%)

