

KEY FEATURES F2015



CORPORATE DEVELOPMENTS	FINANCIAL IMPACTS	OPERATIONS	SOCIO-ECONOMIC IMPACTS
• Empowerment status secured for 10 years with R6.6 billion deal with Zambezi Platinum • Northam is 35.4% HDSA-owned, including the existing Toro Trust • Successful capital raising of R4.6 billion • BEE transaction unlocks strategic growth path – indicated by the acquisition of Everest for R450 million • Acquisition of an additional 20% of Northam Chrome Producers, now a wholly-owned subsidiary	• PGM fundamentals remain challenging with weak global macro-economic conditions and declining commodity prices • Group sales revenue grew by 13% to more than R6 billion • Operating profits reach R596 million • Year on year the South African currency weakened by 10.6% against the US dollar, averaging R11.45/US dollar • Group unit cash costs increased by 6.7% • Recovery in operating margin to 9.9% (F2014: 1.2%) • Emphasis on cost containment across the group	• Booyssendal North on track to reach steady state production in H1 of F2016 • Zondereinde life of mine extended to 21 years • Future production at Zondereinde planned at a UG2 65: Merensky 35 ratio • Additional processing capacity in progress at Zondereinde • Booyssendal concentrator achieves recoveries of 86% • Progress in plans to exploit Merensky reef at Booyssendal • Good safety performance at both operations	• 10 080 employees in total • R1.3 billion paid in wages, salaries and benefits • Three-year wage agreement signed • Group pays R392 million in taxes • Development of comprehensive housing and accommodation strategy
R6.6 billion deal with Zambezi Platinum	9.9% recovery in operating margin (F2014: 1.2%)	86% Booyssendal concentrator recoveries	10 080 employees in total