

# Ten year financial review

(Where appropriate financial results have been adjusted for changes in accounting policies and adoption of IFRS)

|                                                | 2008<br>R000     | 2007<br>R000     | 2006<br>R000     | 2005<br>R000     | 2004<br>R000     | 2003<br>R000     | 2002<br>R000     | 2001<br>R000     | 2000<br>R000     | 1999<br>R000     |
|------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Income statement</b>                        |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Sales revenue                                  | 3 886 137        | 3 739 805        | 2 386 326        | 1 554 501        | 1 720 399        | 1 471 999        | 1 560 685        | 1 567 883        | 1 051 953        | 719 497          |
| Cost of sales                                  | 1 608 648        | 1 727 945        | 1 372 727        | 1 280 405        | 1 335 217        | 1 093 908        | 976 905          | 780 433          | 691 925          | 596 285          |
| Operating costs                                | 1 626 610        | 1 360 818        | 1 240 320        | 1 118 906        | 1 061 171        | 1 011 664        | 804 870          | 732 758          | 586 938          | 525 797          |
| Concentrates purchased                         | –                | 106 447          | –                | 20 075           | 14 632           | –                | –                | –                | –                | –                |
| Refining and other costs                       | 75 540           | 91 816           | 59 520           | 57 222           | 60 569           | 68 549           | 41 394           | 29 601           | 32 068           | 35 742           |
| Leased metal costs                             | –                | –                | –                | –                | (14 149)         | 14 149           | –                | –                | –                | –                |
| Depreciation and impairments                   | 149 325          | 129 040          | 114 713          | 103 646          | 97 527           | 89 059           | 99 451           | 86 999           | 59 474           | 55 302           |
| Change in metal inventories                    | (242 827)        | 39 824           | (41 826)         | (19 444)         | 115 467          | (89 513)         | 31 190           | (68 925)         | 13 445           | (20 556)         |
| <b>Operating profit</b>                        | <b>2 277 489</b> | <b>2 011 860</b> | <b>1 013 599</b> | <b>274 096</b>   | <b>385 182</b>   | <b>378 091</b>   | <b>583 780</b>   | <b>787 450</b>   | <b>360 028</b>   | <b>123 212</b>   |
| Investment income                              | 97 507           | 83 643           | 39 700           | 29 623           | 38 174           | 64 140           | 52 023           | 39 714           | 27 199           | 17 908           |
| Sundry income/(expenditure)                    | (16 145)         | 5 303            | 19 820           | 75 367           | (36 392)         | 23 946           | 20 793           | 4 256            | (1 591)          | (1 980)          |
| <b>Profit before tax and exceptional items</b> | <b>2 358 851</b> | <b>2 100 806</b> | <b>1 073 119</b> | <b>379 086</b>   | <b>386 964</b>   | <b>466 177</b>   | <b>656 596</b>   | <b>831 420</b>   | <b>385 636</b>   | <b>139 140</b>   |
| Exceptional items                              | –                | –                | –                | –                | –                | –                | –                | –                | –                | 15 262           |
| <b>Profit before tax</b>                       | <b>2 358 851</b> | <b>2 100 806</b> | <b>1 073 119</b> | <b>379 086</b>   | <b>386 964</b>   | <b>466 177</b>   | <b>656 596</b>   | <b>831 420</b>   | <b>385 636</b>   | <b>123 878</b>   |
| Tax                                            | 866 040          | 774 562          | 367 555          | 128 440          | 136 869          | 198 601          | 259 121          | 308 143          | 122 817          | (15 589)         |
| <b>Profit attributable to shareholders</b>     | <b>1 492 811</b> | <b>1 326 244</b> | <b>705 564</b>   | <b>250 646</b>   | <b>250 095</b>   | <b>267 576</b>   | <b>397 475</b>   | <b>523 277</b>   | <b>262 819</b>   | <b>139 467</b>   |
| <b>Headline earnings</b>                       | <b>1 492 827</b> | <b>1 325 969</b> | <b>705 350</b>   | <b>250 661</b>   | <b>249 960</b>   | <b>267 223</b>   | <b>405 071</b>   | <b>538 134</b>   | <b>262 819</b>   | <b>150 150</b>   |
| <b>BALANCE SHEET</b>                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Property, plant and equipment                  | 1 683 901        | 1 536 289        | 1 481 901        | 1 390 586        | 1 355 765        | 1 334 203        | 1 249 774        | 1 261 159        | 1 184 868        | 900 920          |
| Deferred tax                                   | –                | –                | –                | –                | –                | –                | –                | –                | 166 485          | 271 511          |
| Other non current assets                       | 71 633           | 64 435           | 29 280           | 17 554           | 12 744           | 10 645           | 8 741            | 7 310            | 6 040            | 4 953            |
| <b>Current assets</b>                          | <b>1 755 534</b> | <b>1 600 724</b> | <b>1 511 181</b> | <b>1 408 140</b> | <b>1 368 509</b> | <b>1 344 848</b> | <b>1 258 515</b> | <b>1 268 469</b> | <b>1 357 393</b> | <b>1 177 384</b> |
| <b>2 363 992</b>                               | <b>1 733 264</b> | <b>1 231 073</b> | <b>835 187</b>   | <b>804 015</b>   | <b>747 907</b>   | <b>1 038 062</b> | <b>882 506</b>   | <b>661 781</b>   | <b>398 161</b>   |                  |
| Inventories                                    | 504 980          | 254 490          | 280 372          | 246 302          | 223 187          | 339 156          | 249 252          | 284 214          | 212 596          | 210 414          |
| Trade and other accounts receivable            | 359 264          | 268 862          | 119 415          | 83 003           | 79 206           | 113 776          | 57 497           | 54 083           | 70 760           | 31 805           |
| Cash and cash equivalents                      | 1 499 748        | 1 209 912        | 831 286          | 505 882          | 501 622          | 294 975          | 731 313          | 544 209          | 378 425          | 155 942          |
| <b>Total assets</b>                            | <b>4 119 526</b> | <b>3 333 988</b> | <b>2 742 254</b> | <b>2 243 327</b> | <b>2 172 524</b> | <b>2 092 755</b> | <b>2 296 577</b> | <b>2 150 975</b> | <b>2 019 174</b> | <b>1 575 545</b> |
| Shareholders' equity                           | 2 903 871        | 2 381 446        | 2 001 632        | 1 598 886        | 1 583 642        | 1 515 508        | 1 892 908        | 1 965 439        | 1 900 201        | 1 477 862        |
| Deferred tax                                   | 388 055          | 376 163          | 357 632          | 325 298          | 332 395          | 330 323          | 249 103          | 69 723           | –                | –                |
| Non-current liabilities and provisions         | 55 858           | 21 749           | 25 149           | 22 556           | 15 151           | 11 442           | 9 393            | 8 179            | 6 835            | 29 514           |
| Current liabilities                            | 771 742          | 554 630          | 357 841          | 296 587          | 241 336          | 235 482          | 145 173          | 107 634          | 112 138          | 68 169           |
| <b>Total equity and liabilities</b>            | <b>4 119 526</b> | <b>3 333 988</b> | <b>2 742 254</b> | <b>2 243 327</b> | <b>2 172 524</b> | <b>2 092 755</b> | <b>2 296 577</b> | <b>2 150 975</b> | <b>2 019 174</b> | <b>1 575 545</b> |
| <b>CASH FLOW STATEMENT</b>                     |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Operating cash flow                            | 1 546 908        | 1 555 025        | 852 501          | 381 700          | 512 808          | 390 040          | 747 481          | 800 873          | 423 098          | 169 455          |
| Investing cash flow                            | (263 795)        | (211 636)        | (212 045)        | (133 708)        | (118 496)        | (172 171)        | (87 575)         | (167 325)        | (343 389)        | (11 318)         |
| Financing cash flow                            | (993 277)        | (964 763)        | (315 052)        | (243 732)        | (187 665)        | (654 207)        | (472 802)        | (467 764)        | 142 774          | (37 800)         |
| Dividends paid                                 | (1 010 068)      | (970 332)        | (373 880)        | (196 822)        | (104 194)        | (439 449)        | (472 942)        | (460 682)        | (73 638)         | (18 403)         |
| Share premium repaid                           | –                | –                | –                | (46 310)         | (81 394)         | (219 606)        | –                | –                | –                | –                |
| Other financing cash flows                     | 16 791           | 5 569            | 58 828           | (600)            | (2 077)          | 4 848            | 140              | (7 082)          | 216 412          | (19 397)         |
| <b>Net cash flow</b>                           | <b>289 836</b>   | <b>378 626</b>   | <b>325 404</b>   | <b>4 260</b>     | <b>206 647</b>   | <b>(436 338)</b> | <b>187 104</b>   | <b>165 784</b>   | <b>222 483</b>   | <b>120 337</b>   |
| Cash and cash equivalents at beginning of year | 1 209 912        | 831 286          | 505 882          | 501 622          | 294 975          | 731 313          | 544 209          | 378 425          | 155 942          | 35 605           |
| Cash and cash equivalents at end of year       | 1 499 748        | 1 209 912        | 831 286          | 505 882          | 501 622          | 294 975          | 731 313          | 544 209          | 378 425          | 155 942          |