

Northam Holdings: Mining that matters

Operational and financial results
for the year ended 30 June 2023

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Agenda

NORTHAM
PLATINUM HOLDINGS LIMITED

Key features for the year

RBPlat disposal

Paul Dunne

Our contribution

Our operations and projects

Financial review

Alet Coetzee

Operational guidance

Paul Dunne

Key features for the year

Production growth on target

Production

809 775 oz 4E

Equivalent refined metal from own operations, increase of 13.0% (F2022: 716 488 oz 4E)

Operating profit

R15.4 bn

Operating profit margin: 39.1% (F2022: R14.9bn, with an operating profit margin of 43.7%)

Capex

R5.6 bn

All projects on track

Sales volumes

885 347 oz 4E

20.0% increase (F2022: 737 923 oz 4E)

Revenue

R39.5 bn

16.1% increase (F2022: R34.1bn)

Proceeds from the sale of our investment in RBPlat, subsequent to year-end, significantly strengthen the balance sheet and liquidity position



RBPlat disposal

The disposal of our interest in RBPlat

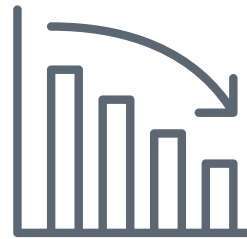
Accepted Implats Mandatory Offer on 20 July 2023

Cash received
R9.0bn

Implats shares received
30 065 866



Adverse market
conditions informed our
decision to dispose



Material decline in
PGM basket price
during 2023



Strengthens Northam's
balance sheet and
liquidity position

Our contribution

Our people and our country

1 216

direct, new, meaningful,
sustainable jobs created
in F2023

21%

of all new recruits during F2023
were female

R7.5 bn

employee costs for F2023

R1.5 bn

distribution to our communities
and Employee Trusts
during F2023

R241.8 m

accrued to employee
profit share schemes
during F2023

R3.7 bn

capital investment in the
growth of the group
during F2023

R2.9 bn

income tax paid in cash
during F2023

R1.5 bn

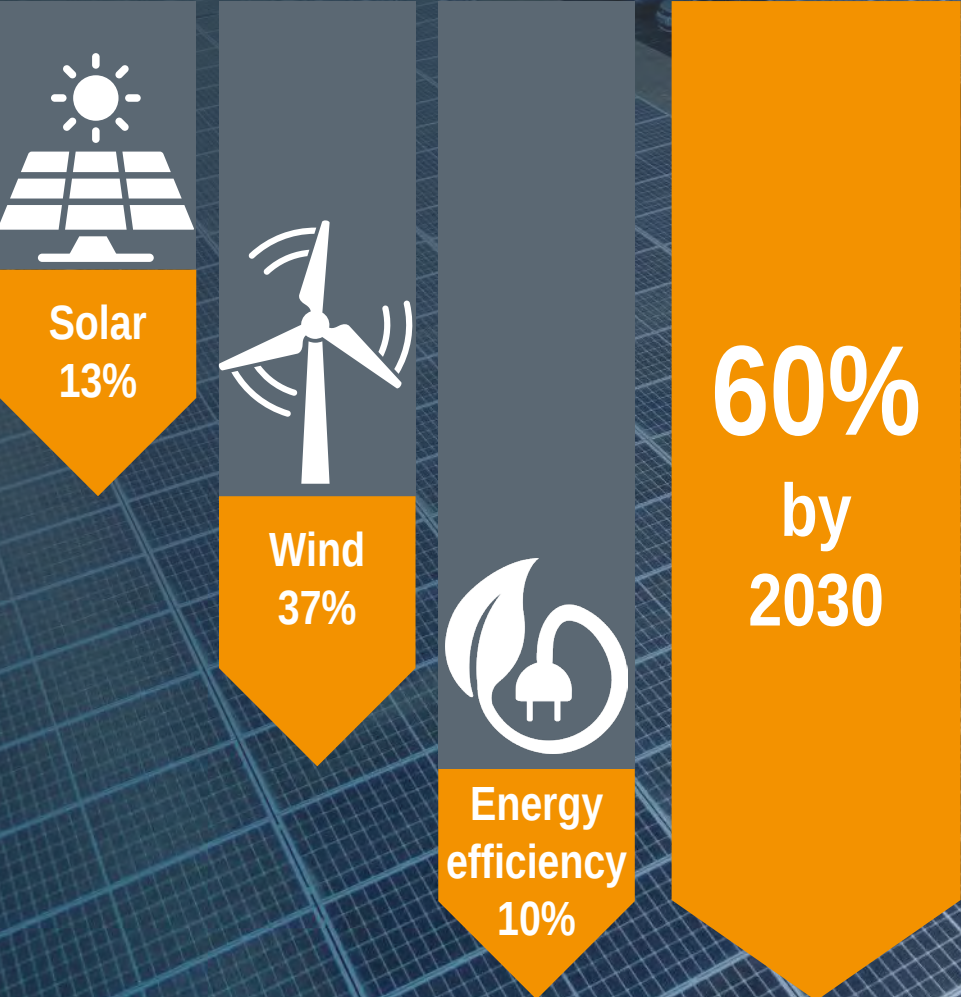
royalty tax paid during F2023

R1.5 bn

employee taxes paid
during F2023

Our environmental footprint

Decarbonisation roadmap to 2030



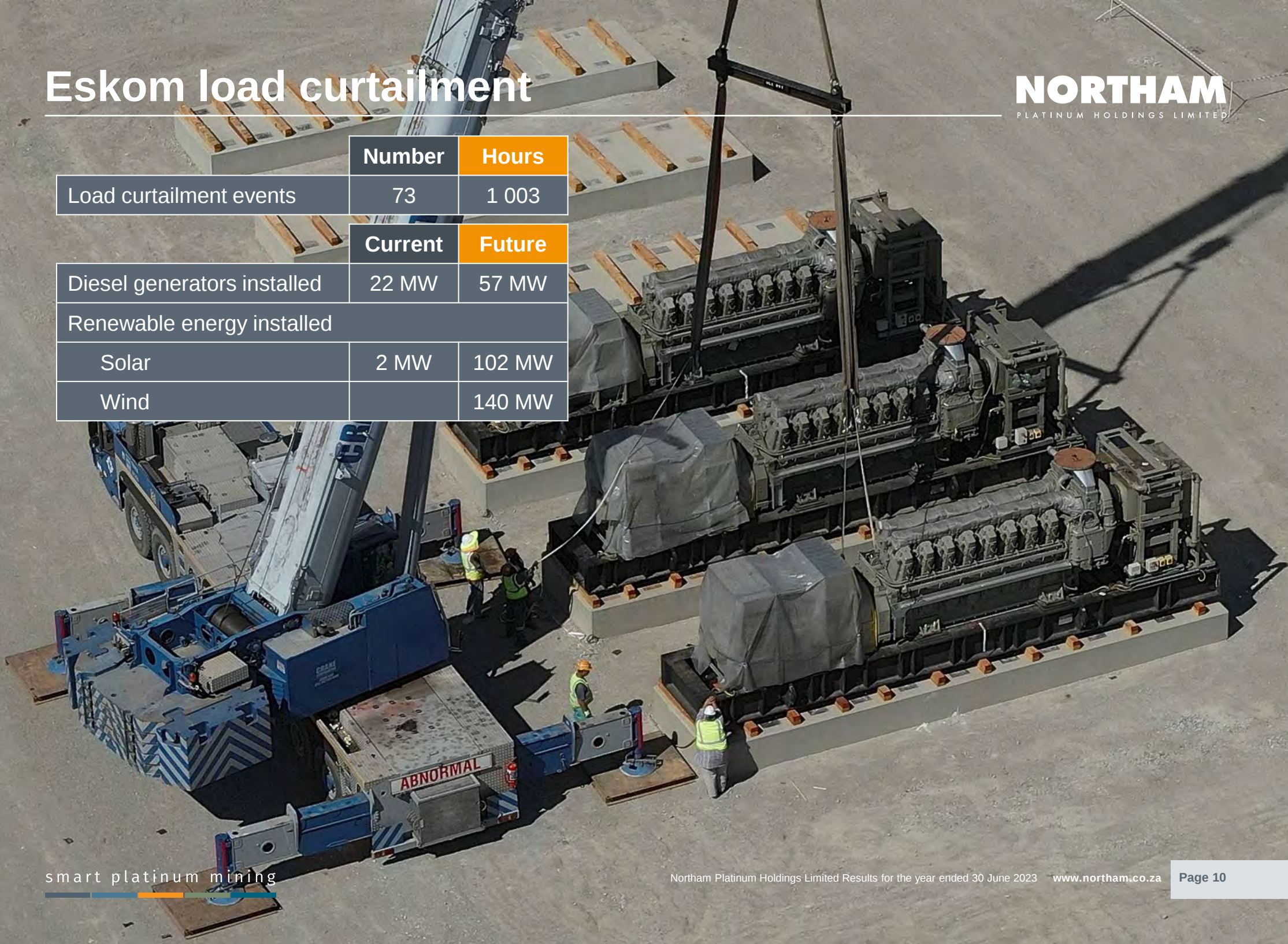
Reduction in carbon intensity

86% Water recycled

40% Conserved land

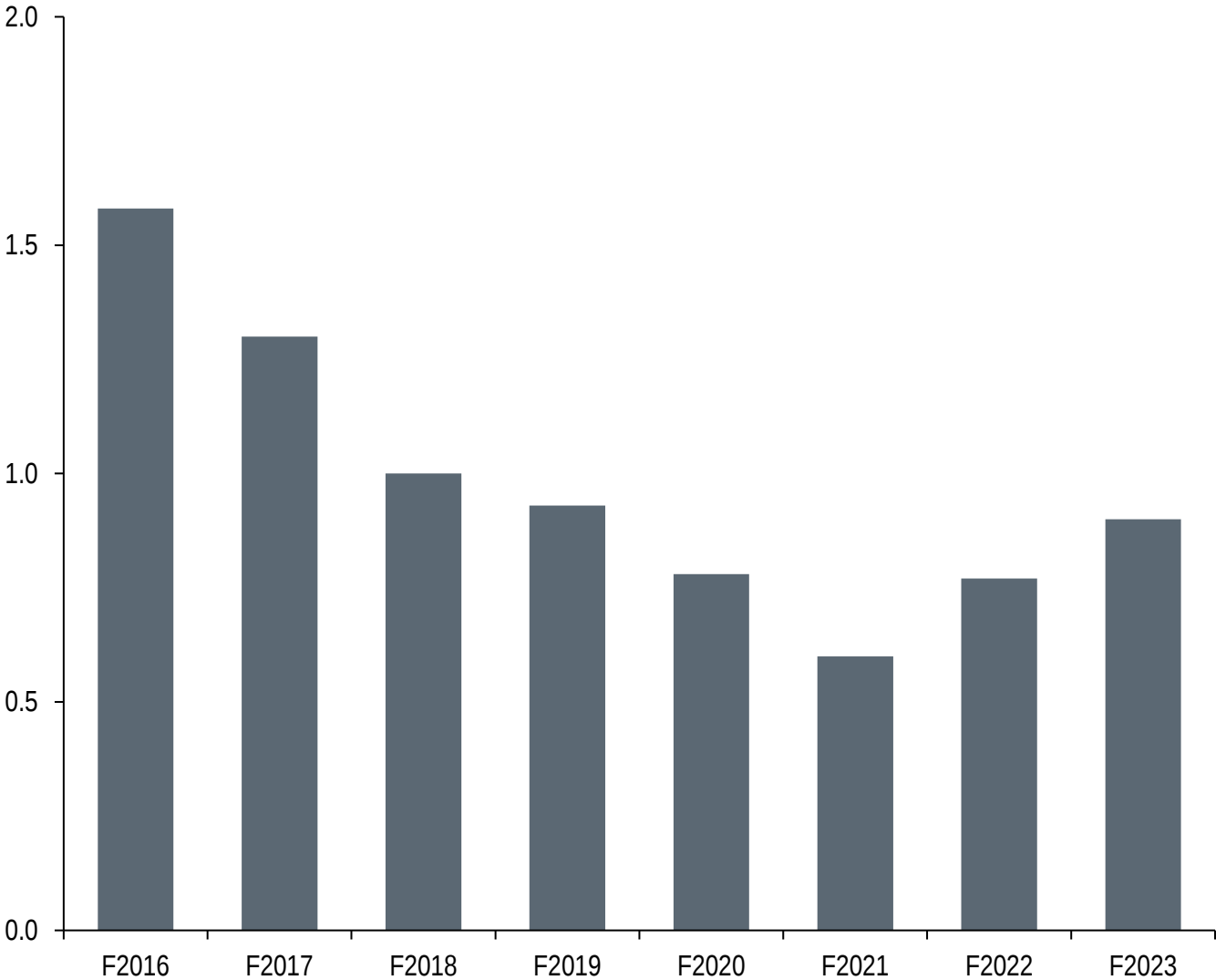
Eskom load curtailment

	Number	Hours
Load curtailment events	73	1 003
	Current	Future
Diesel generators installed	22 MW	57 MW
Renewable energy installed		
Solar	2 MW	102 MW
Wind		140 MW

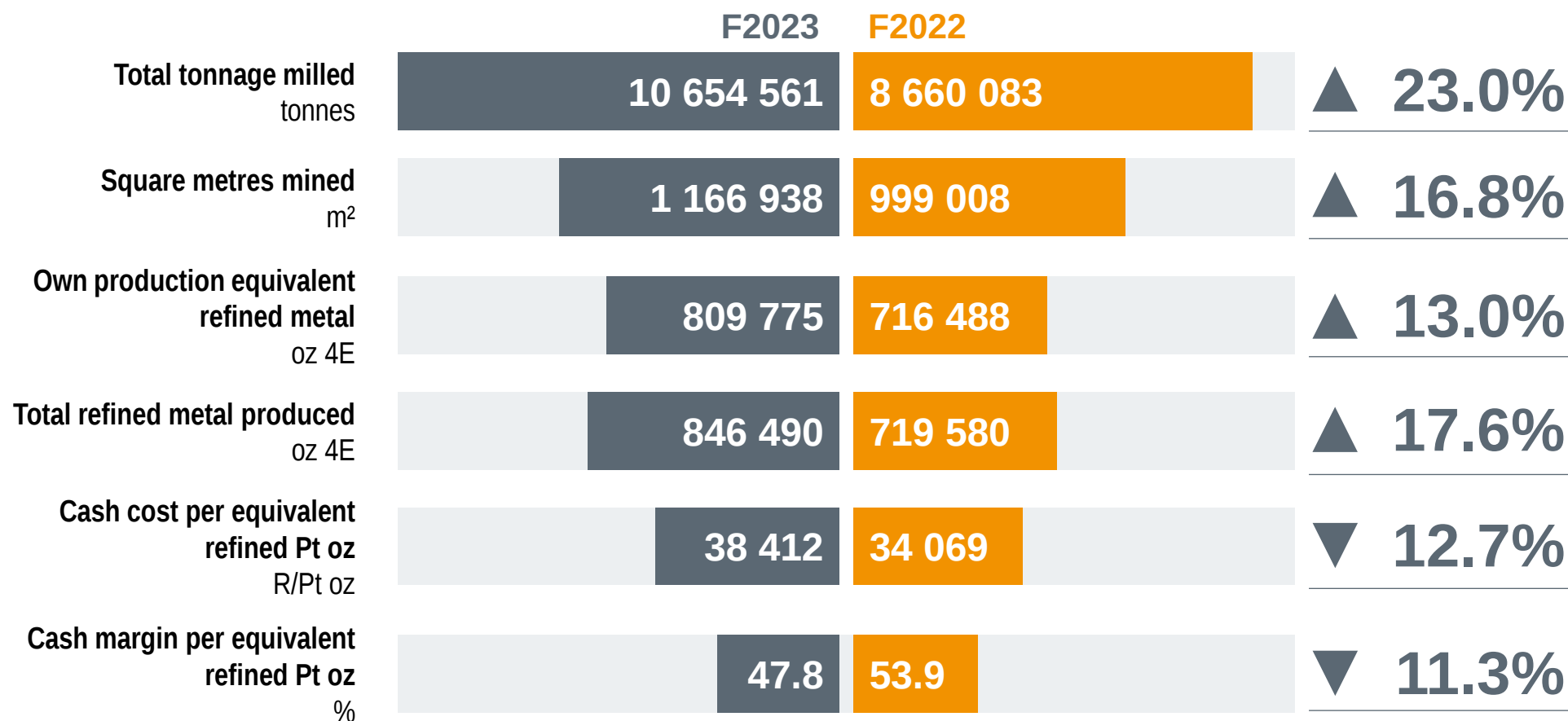


Our operations and projects

Group LTIR per 200 000 hours worked
F2016 to present



Group operational highlights



Zondereinde operations

		F2023	F2022	Variance
	Unit			%
Merensky milled	tonnes	1 031 806	983 565	4.9
Merensky head grade	g/t 4E	5.5	5.6	(1.4)
UG2 milled	tonnes	1 188 253	1 089 435	9.1
UG2 head grade	g/t 4E	4.1	4.1	(0.7)
Total milled	tonnes	2 220 059	2 073 000	7.1
Average combined head grade	g/t 4E	4.8	4.8	(1.4)
Equivalent refined metal from own operations	oz 4E	321 901	321 962	–
Equivalent refined metal from third parties	oz 4E	40 539	1 142	>1 000.0
Total revenue per equivalent refined Pt oz sold	R/Pt oz	71 560	72 091	(0.7)
Cash cost per equivalent refined Pt oz produced	R/Pt oz	39 848	34 828	(14.4)
Cash profit per equivalent refined Pt oz	R/Pt oz	31 712	37 263	(14.9)
Cash margin per equivalent refined Pt oz	%	44.3	51.7	(14.3)
Operating profit	R000	5 160 418	3 985 312	29.5
Capex	R000	2 450 628	1 983 703	23.5

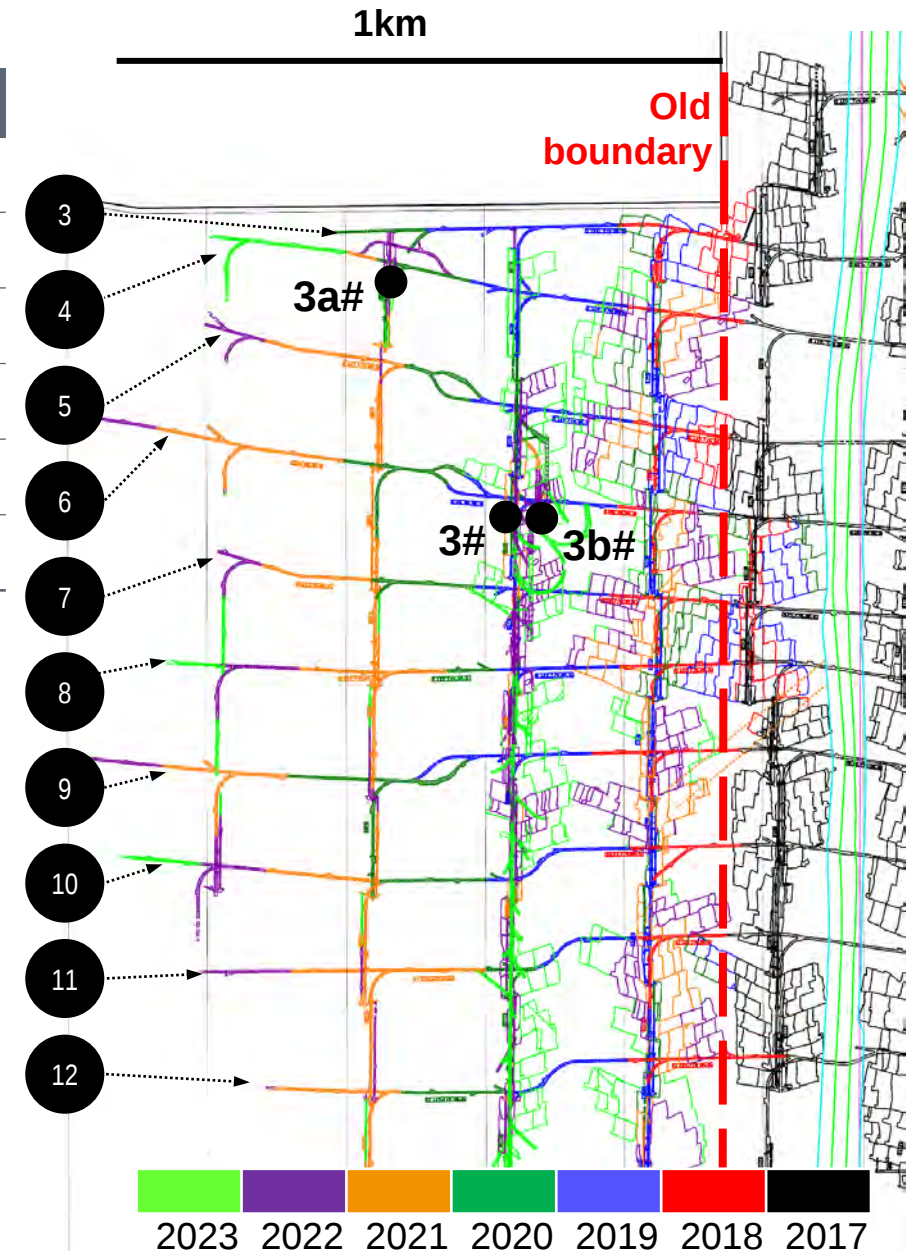
Zondereinde Western extension

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Zondereinde Western extension

	Unit	F2023
Project completion	%	56
Target steady state PGM production	oz 4E pa	120 000
Target steady state PGM production date	year	F2024
Current PGM production – F2023	oz 4E	87 000
Total approved capital expenditure	Rbn	4.8
Actual capital expenditure to date	Rbn	2.2

- 3 shaft raise-bore completed, shaft equipping in progress
- 3a vent shaft piloting completed, reaming in progress
- 3b rock-hoisting shaft piloting in progress
- Access declines completed between 3-5 levels
- 4 700 metres of access tunnels developed during the year
- Strike development has passed the 4th mining line
- Over 475 000 tonnes of Merensky Reef have been mined during the year



Booyssendal operations

		F2023	F2022	Variance
	Unit			%
Merensky North milled	tonnes	546 616	647 589	(15.6)
Merensky North head grade	g/t 4E	2.1	2.0	1.5
Merensky South milled	tonnes	389 616	33 976	>1 000.0
Merensky South head grade	g/t 4E	1.5	1.9	(21.3)
UG2 North milled	tonnes	2 649 130	2 432 715	8.9
UG2 North head grade	g/t 4E	2.5	2.6	(3.1)
UG2 South milled	tonnes	2 455 926	1 895 070	29.6
UG2 South head grade	g/t 4E	2.8	2.8	(1.4)
UG2 BSU4 milled	tonnes	317 617	284 924	11.5
UG2 BSU4 head grade	g/t 4E	1.8	1.8	—
Total milled	tonnes	6 358 905	5 294 274	20.1
Average combined head grade	g/t 4E	2.5	2.6	(3.1)

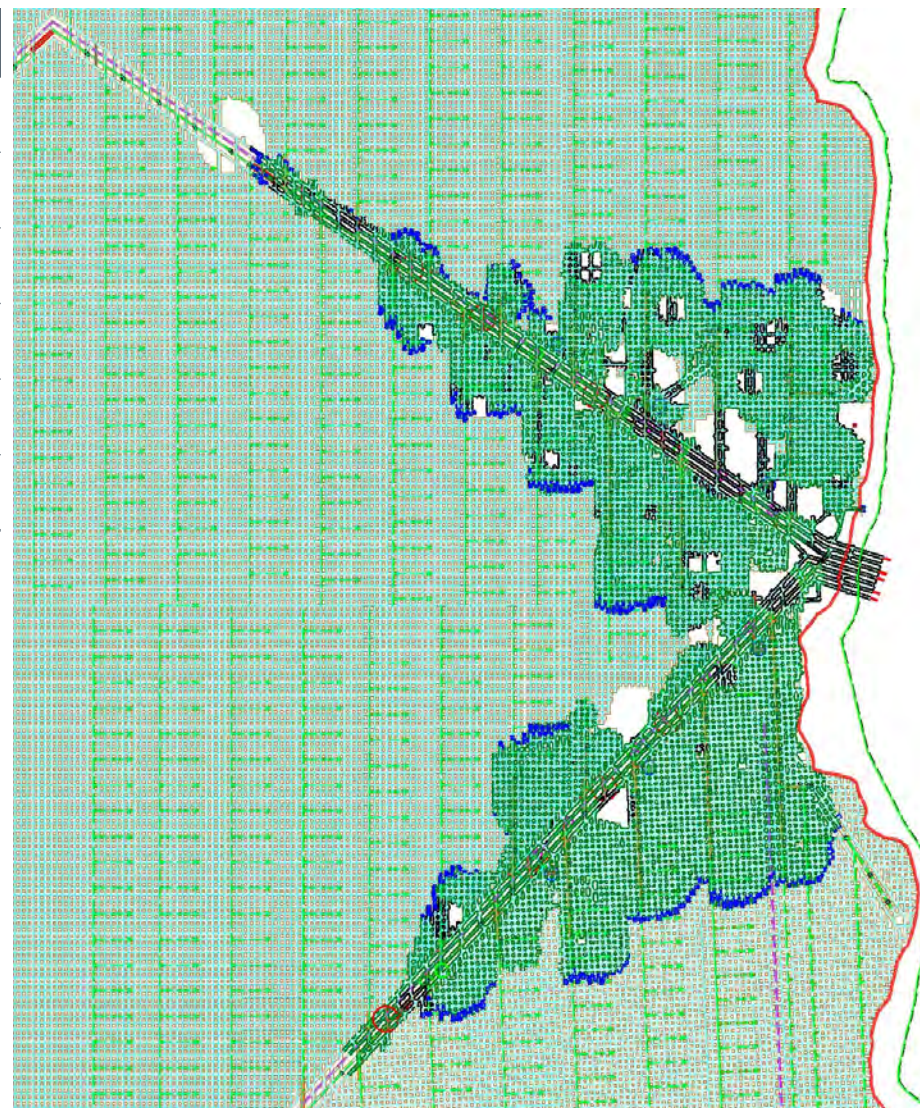
Booyseendal operations

		F2023	F2022	Variance
	Unit			%
PGMs in concentrate from own operations	oz 4E	452 903	372 623	21.5
PGMs in concentrate from third parties	oz 4E	26 341	21 685	21.5
Total revenue per Pt oz in concentrate sold	R/Pt oz	70 042	77 876	(10.1)
Cash cost per Pt oz in concentrate produced	R/Pt oz	28 647	25 321	(13.1)
Cash profit per Pt oz in concentrate produced	R/Pt oz	41 395	52 555	(21.2)
Cash margin per Pt oz in concentrate produced	%	59.1	67.5	(12.4)
Operating profit	R000	8 624 611	10 544 277	(18.2)
Capex	R000	1 478 900	1 412 034	4.7

Booyssendal South mine update

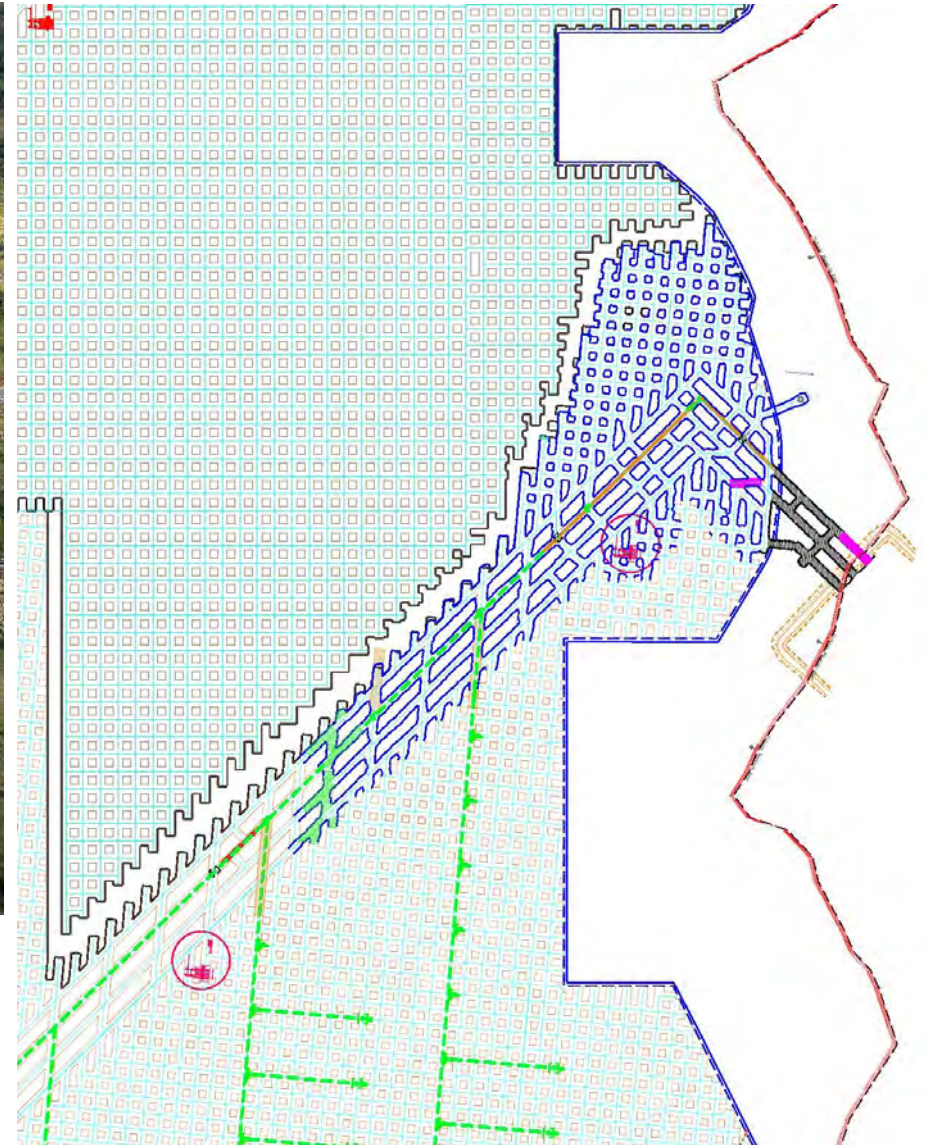
	Unit	F2023
Project completion	%	100
Target steady state PGM production	oz 4E pa	255 000
Target steady state PGM production date	year	F2025
Current PGM production – F2023	oz 4E	220 068
Total approved capital expenditure	Rbn	5.6
Actual capital expenditure to date	Rbn	5.6

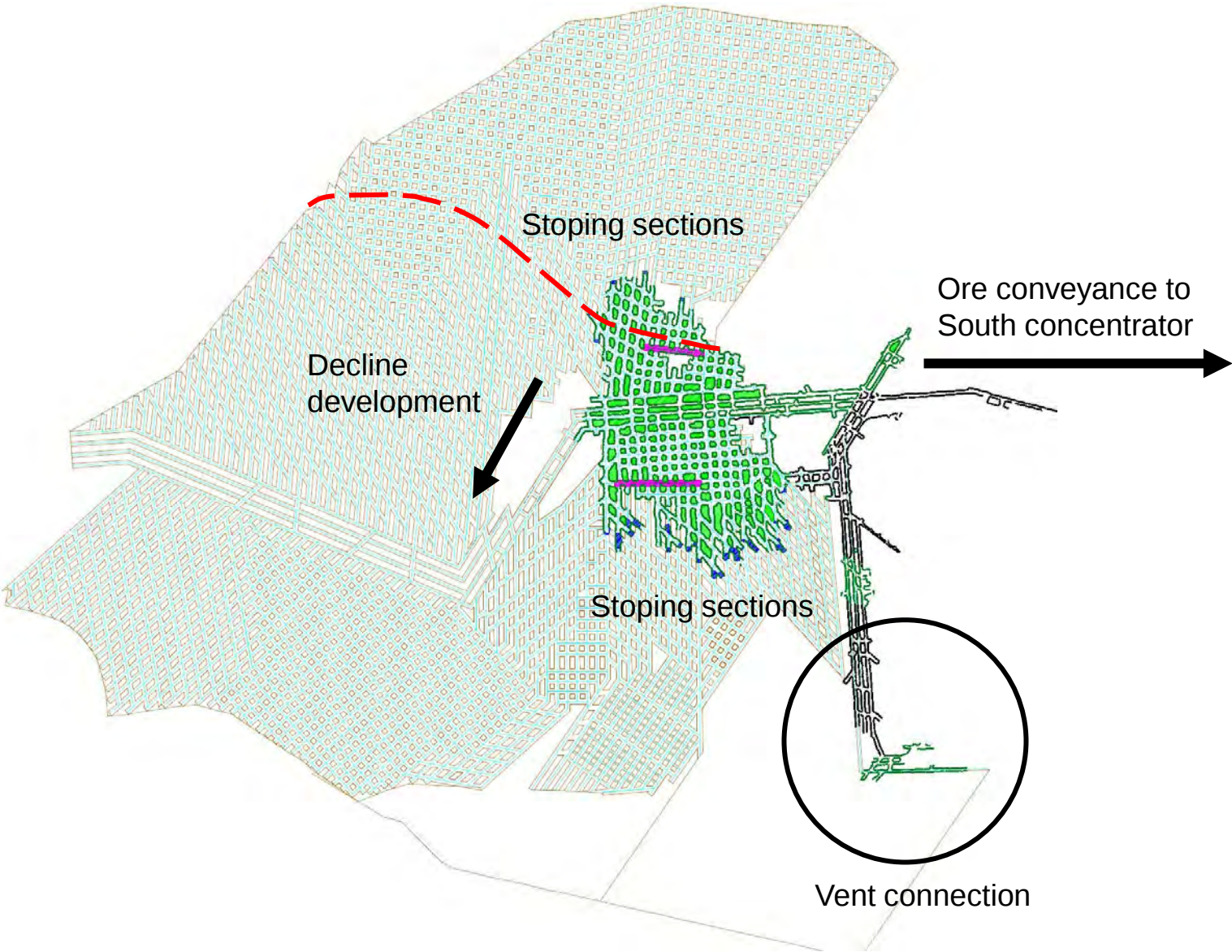
- 2.2 million fatality free shifts
- Production levels at South mine exceed 250 000 tpm
- BCU 16 stoping crews in place
- BSU4 on track steady state calendar 2023
- BCM declines on track for steady state F2025
- South concentrator throughput exceeds 3.3 mtpa



Booyssendal South Merensky (BSM)

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Booyseendal South mine

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smart platinum mining

Northam Platinum Holdings Limited Results for the year ended 30 June 2023 www.northam.co.za

Page 22

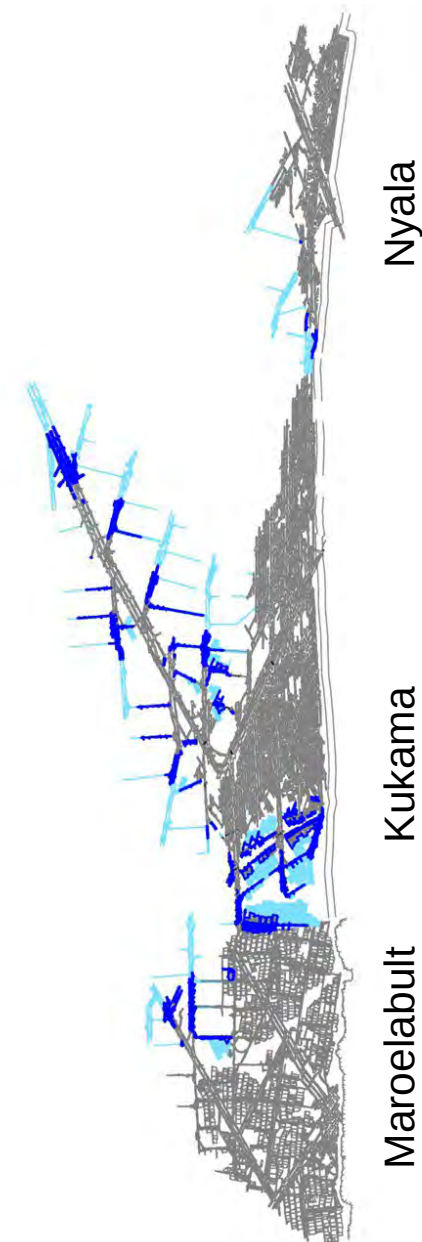
Eland operations

		F2023	F2022	Variance
	Unit			%
UG2 total milled	tonnes	2 075 597	1 292 809	60.5
UG2 head grade	g/t 4E	1.5	2.0	(27.5)
PGMs in concentrate from own operations	oz 4E	48 800	33 086	47.5
PGMs in concentrate from third parties	oz 4E	52 360	33 775	55.0
Total revenue per Pt oz in concentrate sold	R/Pt oz	56 075	66 124	(15.2)
Cash cost per Pt oz in concentrate produced	R/Pt oz	54 910	55 594	1.2
Cash profit per Pt oz in concentrate produced	R/Pt oz	1 165	10 530	(88.9)
Cash margin per Pt oz in concentrate produced	%	2.1	15.9	(86.8)
Operating loss	R000	(146 822)	(254 845)	42.4
Capex	R000	1 640 817	1 169 517	40.3

Eland mine progress

	Unit	F2023
Project completion	%	56
Target steady state PGM production	oz 4E pa	180 000
Target steady state PGM production date	year	F2028
Current PGM production – F2023	oz 4E	48 800
Total approved capital expenditure	Rbn	4.5
Actual capital expenditure to date	Rbn	3.8

- 2.2km decline system advance to date
- 8 strikes exposed – 11 required for steady state
- Stoping commenced on 4 half levels
- Processing RoM and surface ore sources
- Kukama-Marobelabult holing achieved
- Development at Nyala initiated



Financial review

Key financial features for F2023

Revenue

R39.5 bn

(F2022: R34.1bn increase of 16.1%)

Operating profit

R15.4 bn

Operating profit margin: 39.1%
(F2022: R14.9bn, with an operating profit margin of 43.7%)

EBITDA

R16.5 bn

EBITDA margin: 41.7%
(F2022: R16.5bn with an EBITDA margin of 48.3%)

Net Debt

R9.4 bn

Net Debt to EBITDA ratio: 0.57

Banking facilities

R11.0 bn

Undrawn at year-end

Free cash flow

R8.5 bn

R5.5bn capital expenditure incurred in cash

Earnings per share

654.5 cents

Headline earnings per share

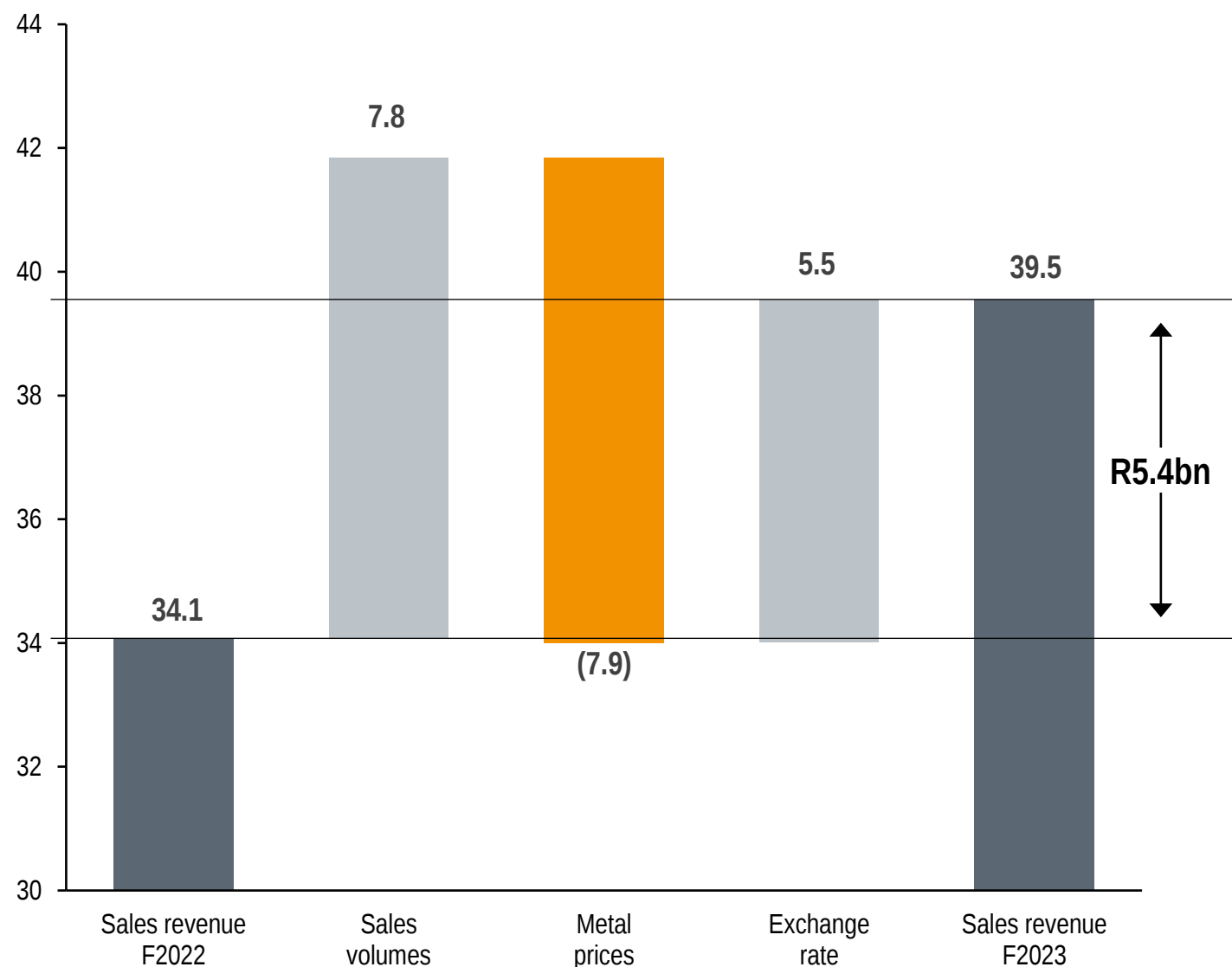
2 414.9 cents

Dividend per share

600.0 cents

Revenue

R billion



▲ **16.1%**
increase in revenue

▲ **20.0%**
increase in 4E volumes sold

▼ **20.0%**
decrease in average
4E basket price to USD2 112
(F2022: USD2 640)

▲ **16.3%**
weaker average
ZAR/USD exchange rate

Cost of sales

	F2023	F2022	Variance
	R000	R000	%
Sales revenue	39 548 159	34 064 270	16.1
Cost of sales	(24 101 373)	(19 179 169)	(25.7)
Operating costs	(19 859 013)	(15 536 882)	(27.8)
Mining operations	(14 115 443)	(10 951 452)	(28.9)
Concentrator operations	(2 382 724)	(1 916 985)	(24.3)
Smelting and base metal removal plant costs	(1 319 228)	(1 049 015)	(25.8)
Chrome processing	(89 173)	(64 538)	(38.2)
Selling and administration overheads	(384 295)	(338 232)	(13.6)
Royalty charges	(1 265 553)	(894 853)	(41.4)
Carbon tax	(1 407)	(1 138)	(23.6)
Share-based payment expenses	(89 281)	(146 716)	39.1
Toro Employee Empowerment Trust	(108 339)	(84 027)	(28.9)
Employee profit share scheme	(133 455)	(24 488)	(445.0)
Rehabilitation	29 885	(65 438)	N/A
Concentrates and recycling material purchased	(3 955 344)	(2 611 596)	(51.5)
Refining including sampling and handling charges	(370 975)	(280 411)	(32.3)
Depreciation and write-offs	(1 147 094)	(932 597)	(23.0)
Change in metal inventory	1 231 053	182 317	575.2
Operating profit	15 446 786	14 885 101	3.8

Statement of profit or loss

	F2023	F2022	Variance
	R000	R000	%
Revenue	39 548 159	34 064 270	16.1
Cost of sales	(24 101 373)	(19 179 169)	(25.7)
Gross profit	15 446 786	14 885 101	3.8
Impairment of property, plant and equipment	(2 718 275)	–	(100.0)
Impairment of investment in associate	(4 103 608)	–	(100.0)
Share of earnings from associates	165 140	799 518	(79.3)
Investment income	751 894	106 350	607.0
Finance charges excluding Zambezi Preference Share dividends	(2 540 133)	(1 534 602)	(65.5)
Net foreign exchange transaction gains	72 717	46 718	55.7
Sundry income	78 113	172 739	(54.8)
Sundry expenditure	(408 796)	(373 813)	(9.4)
Profit before Zambezi Preference Share dividends	6 743 838	14 102 011	(52.2)
Amortisation of liquidity fees paid on Zambezi Preference Shares	–	(64 197)	100.0
Zambezi Preference Share dividends	–	(25 604)	100.0
Loss on derecognition of Zambezi Preference Share liability	–	(286 632)	100.0
Profit before tax	6 743 838	13 725 578	(50.9)
Tax	(4 189 795)	(3 879 774)	(8.0)
Profit for the year	2 554 043	9 845 804	(74.1)

Working capital management

R7.5 bn

Metal inventory balance

R13.7 bn

Sales value of 4E inventory on hand
(Using the year-end prices and
exchange rate)

R1.4 bn

Classified as non-current inventory
to be processed in future years

397 387 oz 4E

Metal volumes on hand
at year-end

40 067 oz 4E

Purchased material on hand
at year-end

85 875 oz 4E

Non-current inventory on hand
at year-end

Free cash flow generated

R14.0 bn

Cash flow generated from
operating activities

R5.5 bn

Capital expenditure incurred
in cash during the year

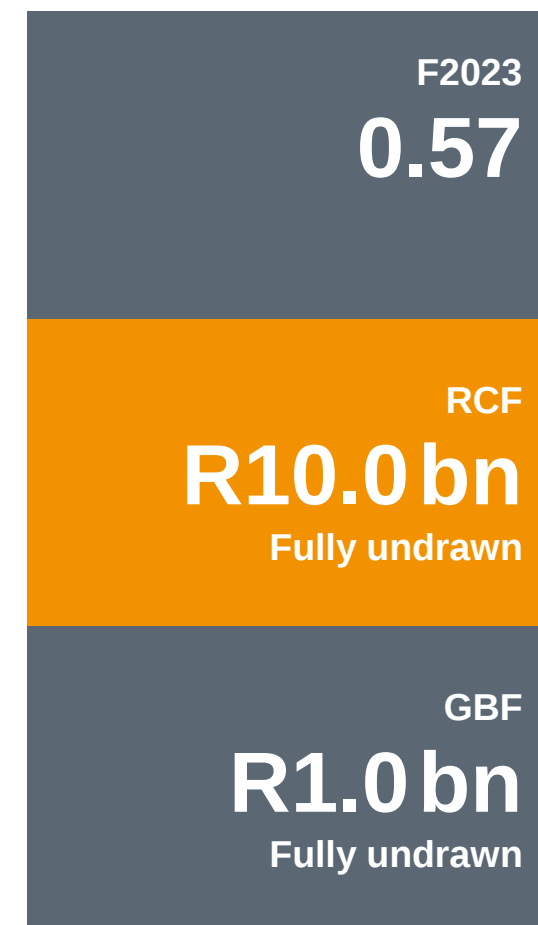
R8.5 bn

Free cash flow generated

Net Debt to EBITDA

	F2023	F2022
	R000	R000
Cash and cash equivalents	5 352 987	1 175 225
Domestic Medium-Term Notes	(14 792 802)	(11 081 952)
Revolving Credit Facility	–	(1 434 139)
Bridge Facility	–	(2 969 312)
Deferred Acquisition Consideration	–	(1 704 790)
General Banking Facility	–	–
Net Debt	(9 439 815)	(16 014 968)
EBITDA	16 501 054	16 462 860
Net Debt to EBITDA ratio	0.57	0.97

Net Debt to EBITDA ratio



Dividend policy
implemented

Maiden dividend
declared for
Northam Holdings

Share buy-back
program approved

Operational guidance

Operational guidance for F2024

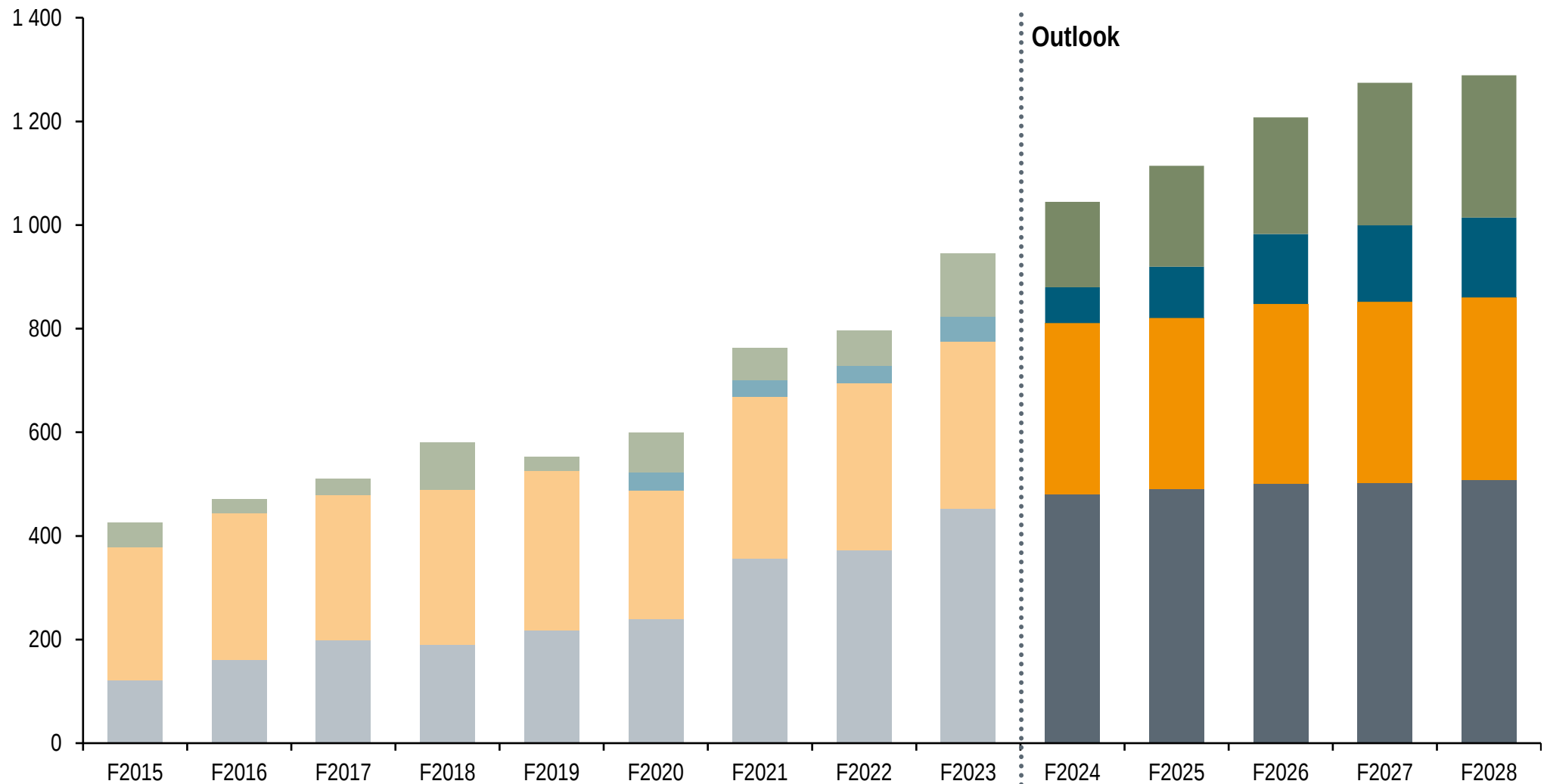
	Zondereinde	Booyssendal	Eland	Group
Metal production from own operations (oz 4E)	Equivalent refined metal 320 000 – 330 000	Metal in concentrate 480 000 – 490 000	Metal in concentrate 65 000 – 75 000	Equivalent refined metal 850 000 – 880 000
Metal production from third parties (oz 4E)				100 000 – 150 000
Unit cash cost per platinum ounce	R42 000 – R43 000	R30 000 – R31 000	R47 000 – R48 000	R40 000 – R42 000
Capital expenditure	R4.5 bn – R4.8 bn*			
Sales (oz 4E)	950 000 – 990 000			

* Includes provision for renewable energy program

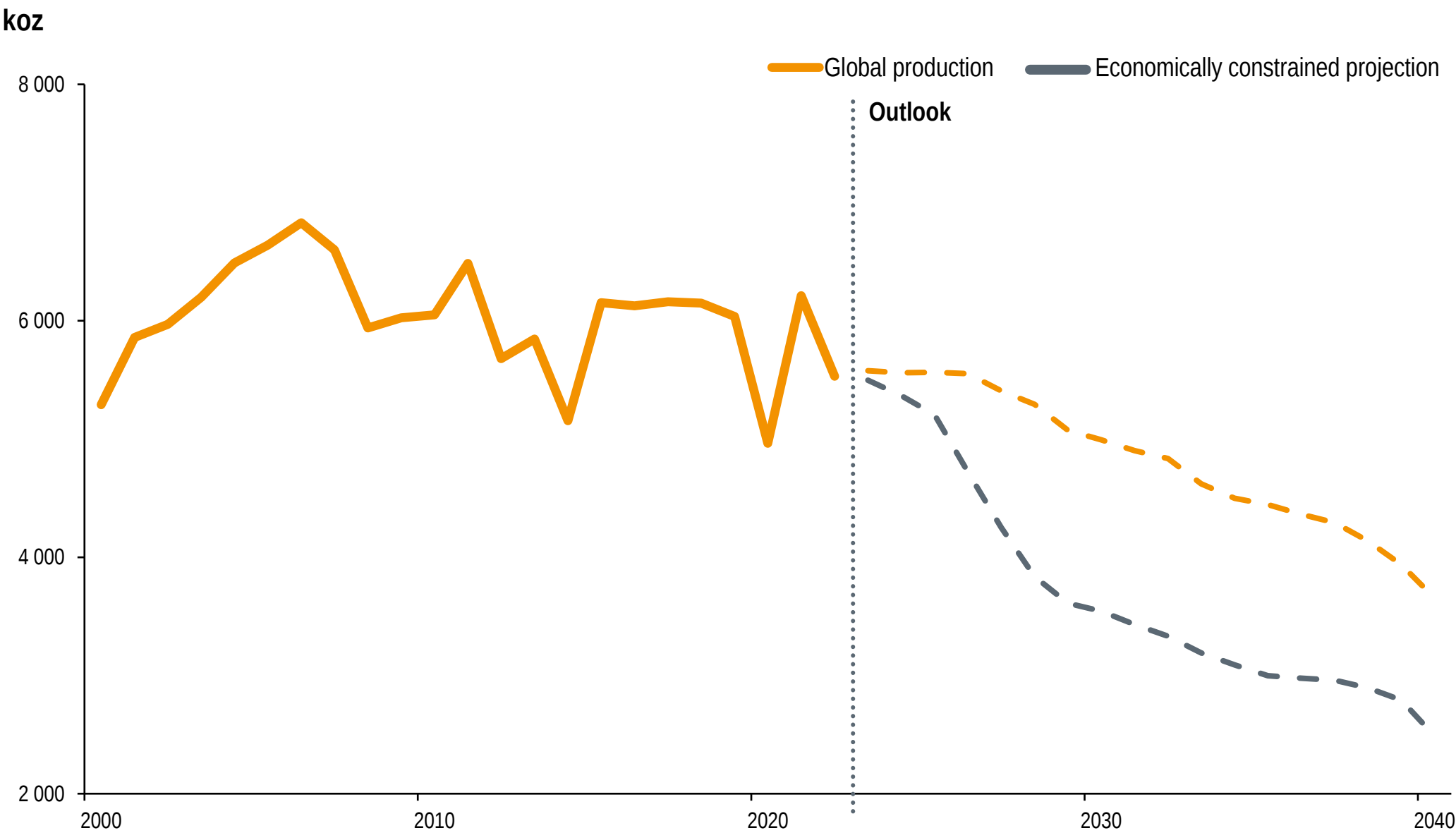
Five-year group production outlook

Equivalent refined koz 4E

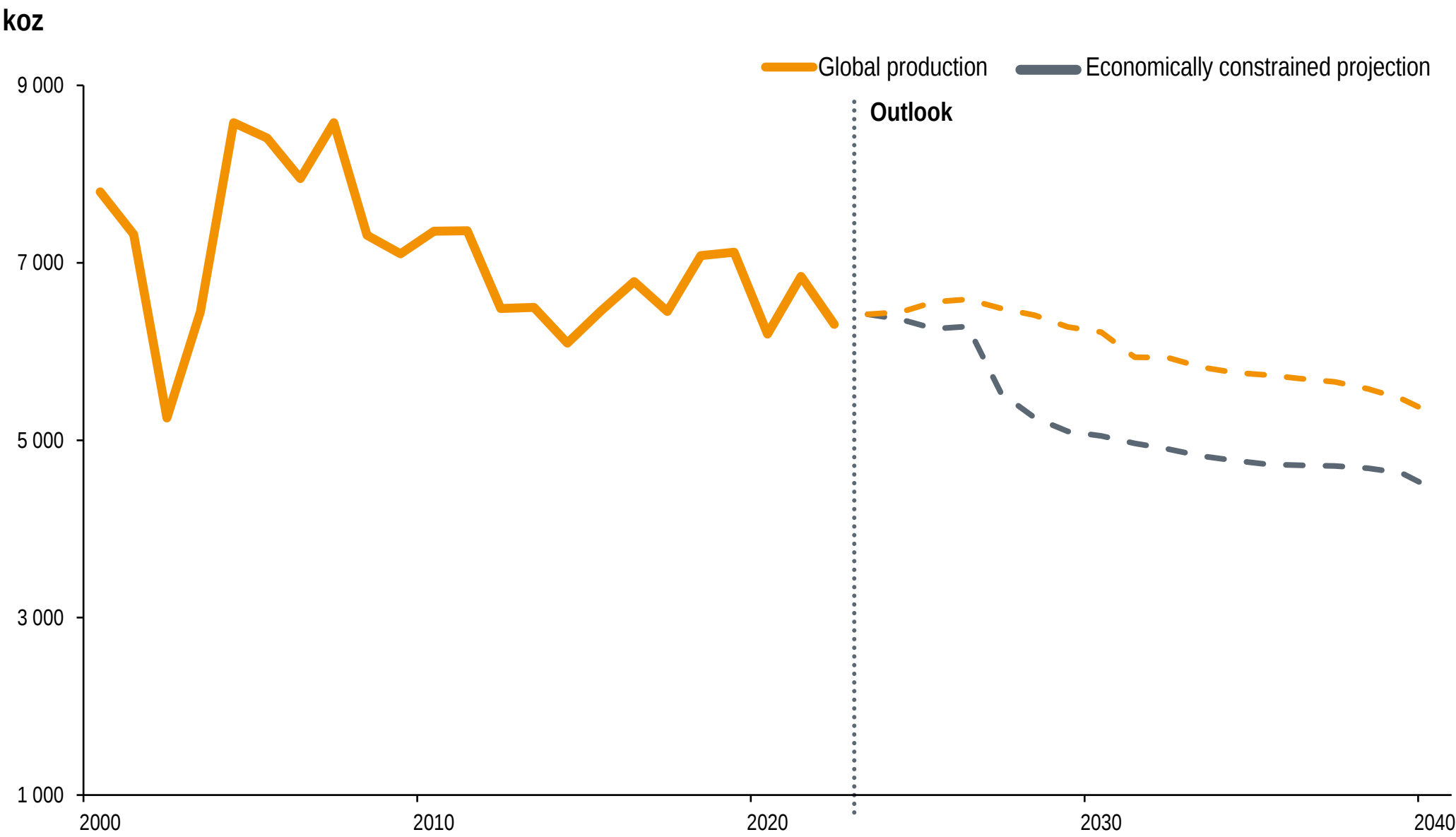
■ Booyseindal ■ Zondereinde ■ Eland ■ 3rd party



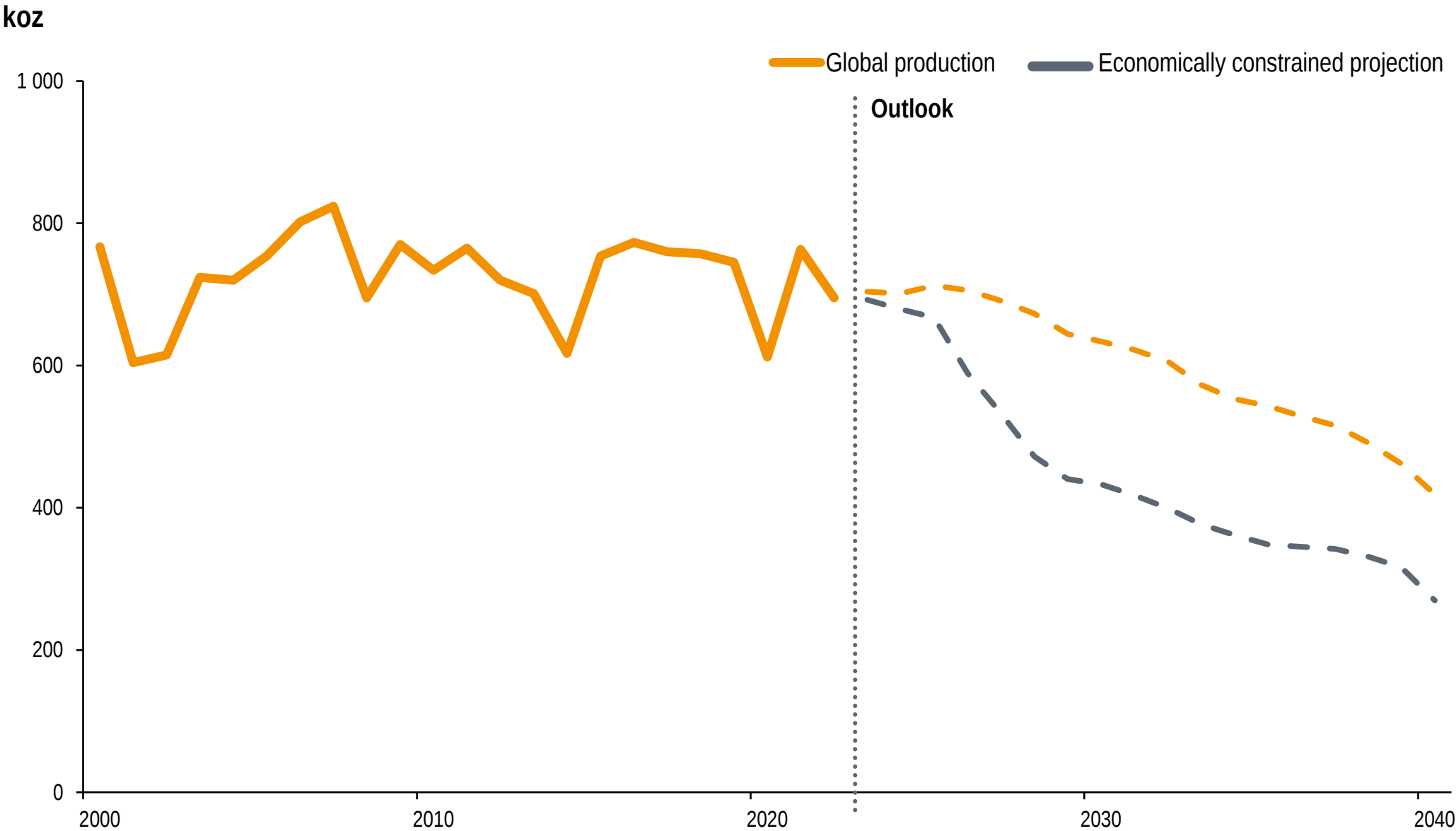
PGM primary supply – Platinum



PGM primary supply – Palladium

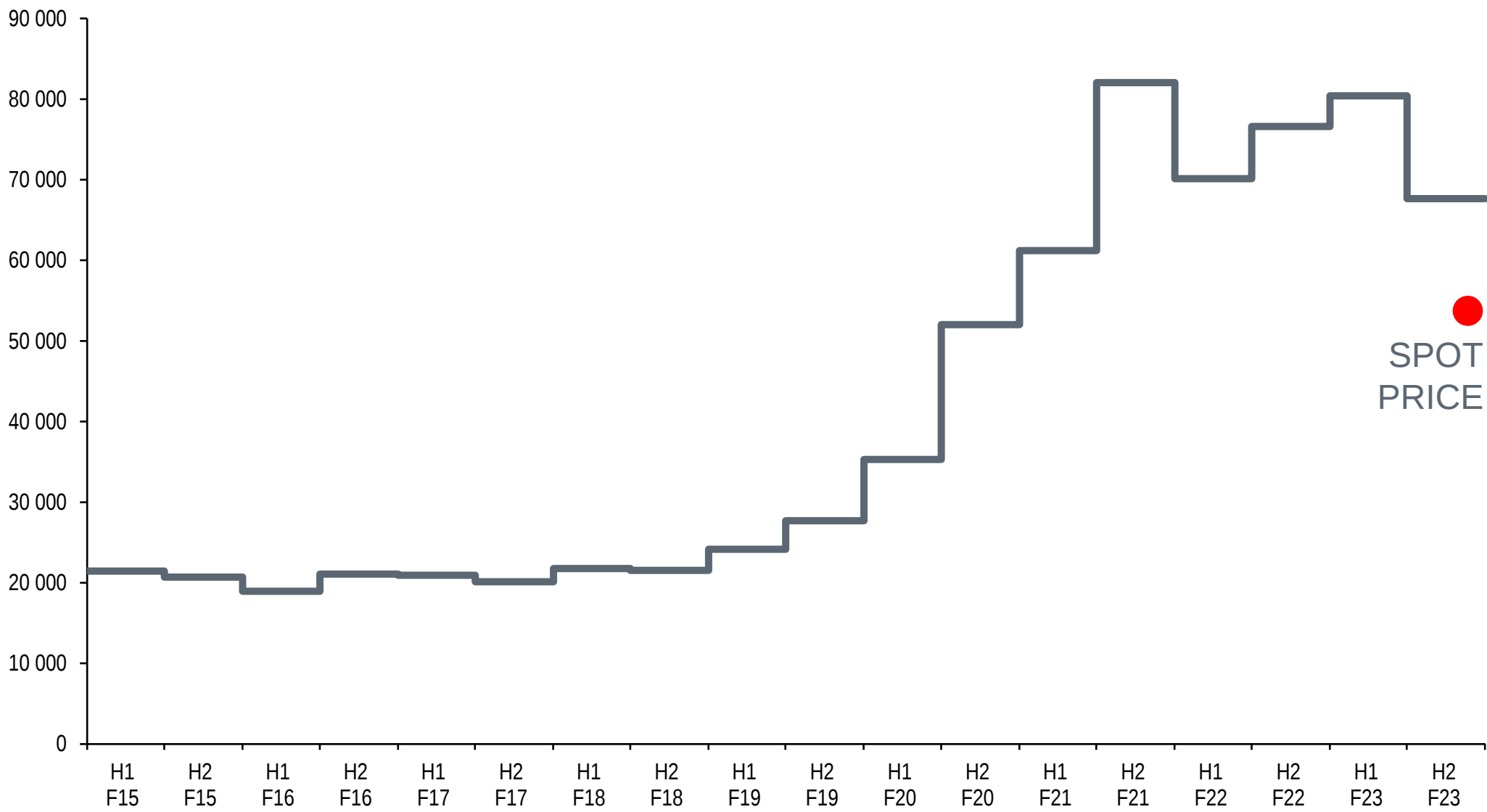


PGM primary supply – Rhodium



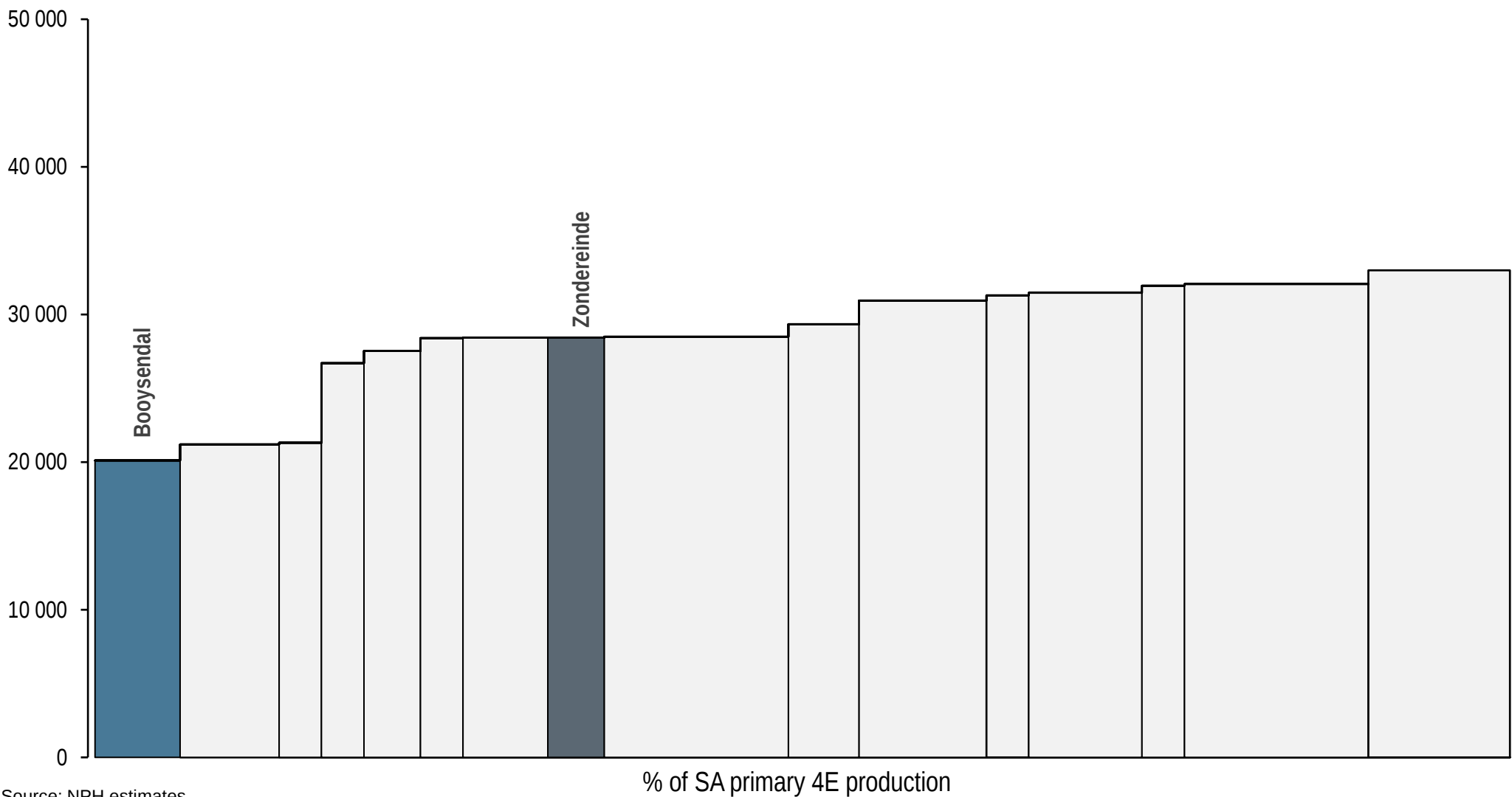
Six monthly average basket price

R/Pt oz



Sector cost curve

R/oz 4E



Source: NPH estimates



Questions?

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Shareholder information

Name	Northam Platinum Holdings Limited
Share code	NPH
ISIN code	ZAE000298253
JSE sector	Platinum
Shares in issue	396 615 878