



NORTHAM
PLATINUM HOLDINGS LIMITED

Mining that matters

Operational and financial results
for the year ended 30 June 2026

smart platinum mining

Cautionary statement

The presentation comprises the written materials made available together with the related verbal presentation (collectively or individually, as the context may require, the “Presentation”) concerning Northam Platinum Holdings Limited (“Northam Holdings”). By attending the Presentation and/or viewing the Presentation you agree to be bound by the following terms.

The distribution of the Presentation in certain jurisdictions may be restricted by law and persons into whose possession the Presentation comes should inform themselves about, and observe, any such restrictions.

Whilst the Presentation is being provided in good faith, no representation or warranty, express or implied, is made as to the accuracy, completeness or reliability of the information in the Presentation and no reliance may be placed thereon. None of Northam Holdings, its affiliates, employees, directors, representatives or advisors shall have any liability whatsoever for any loss howsoever arising from any use of, or reliance upon, the information in the Presentation or otherwise in connection with the Presentation.

The Presentation is given for information purposes only and does not constitute an offer, invitation, solicitation or recommendation to subscribe for or purchase any securities in Northam Holdings, and should not be construed as legal, investment, business, tax, financial or any other advice.

The Presentation may contain forward-looking statements relating to *inter alia* future strategy, events, expectations, prospects, developments, operations, economic performance and/or financial performance, including those concerning the economic outlook for the platinum industry, expectations regarding metal prices, production, costs and other operating results, growth prospects and the outlook for Northam Holdings, its subsidiaries and any of their operations and projects. Such forward-looking statements reflect current views with respect to future events and are, by their nature, subject to certain risks, uncertainties and assumptions including: changes in the domestic and global economic, political and business conditions; the success or otherwise of business and operating activities; changes in government policy and the regulatory and legislative environment; levels of actual production; fluctuations in metal prices and global demand; recovery rates and other operational capabilities and fluctuations in currency exchange rates and interest rates. Should one or more of the risks or uncertainties materialise, or should underlying assumptions prove to be incorrect, actual future events, and Northam Holdings’ performance and results may differ materially from the expectations set out in the Presentation. No assurance can therefore be given that the expectations reflected in forward-looking statements will prove to be correct and Northam Holdings does not guarantee future results, levels of production, performance or achievements. Northam Holdings disclaims any obligation to update or revise any forward-looking statements after the date of the Presentation to reflect any change in expectations or any change in circumstances, conditions or events on which any such statements are based.

Agenda

Key features for the year	Paul Dunne
Our operations and projects	Paul Dunne
Financial review	Alet Coetzee
Operational guidance	Paul Dunne

Key features for F2026

Record production

938 754oz 4E

Equivalent refined metal
from own operations
Increase of 4.4%
(F2025: 899 244 oz 4E)

Operating profit

R14.2bn

Operating profit margin: 26.2%
(F2025: R3.6bn, with an operating
profit margin of 10.9%)

Capex

R6.1bn

All projects on track
Increase of 23.9%
(F2025: R4.9bn)

Record sales volumes

1 087 327oz 4E

8.0% increase (F2025: 1 006 475oz 4E)

Record sales revenue

R54.0bn

64.1% increase (F2025: R32.9bn)

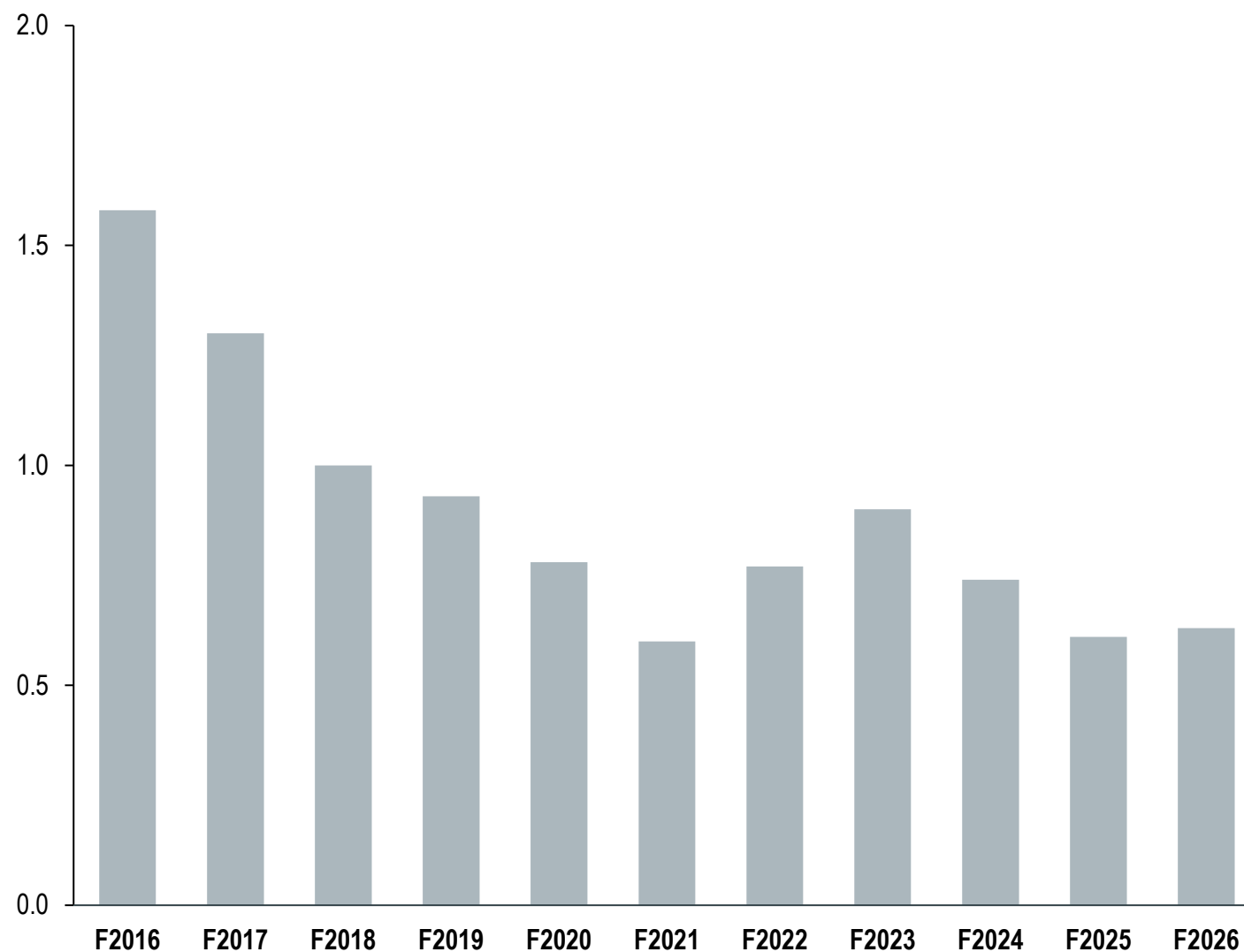
Record final dividend of R10 per share
Total dividends for the year of R17 per share

Our operations and projects

NORTHAM
PLATINUM HOLDINGS LIMITED



Group LTIR per 200 000 hours worked F2016 to present



Group LTIR

0.63

F2025: 0.61

Zondereinde LTIR

0.83

F2025: 0.88

Booyseindal LTIR

0.22

F2025: 0.20

Eland LTIR

0.60

F2025: 0.39

Group operational highlights

	F2026	F2025		
Tonnes mined tonnes	11 240 105	10 877 360	↑	3.3%
Square metres mined m ²	1 421 670	1 335 122	↑	6.5%
Equivalent refined metal from own operations oz 4E	938 754	899 244	↑	4.4%
Total metal sold oz 4E	1 087 327	1 006 475	↑	8.0%
Cash cost per equivalent refined 4E oz R/4E oz	27 376	25 728	↓	6.4%
Cash margin per equivalent refined 4E oz %	44.9	21.3	↑	110.8%
Chrome concentrate produced tonnes	1 690 495	1 439 752	↑	17.4%

Zondereinde operations

	Unit	F2026	F2025	Variance %
Merensky mined	tonnes	1 295 908	1 252 677	3.5
Merensky head grade	g/t 4E	5.2	5.3	(1.7)
UG2 mined	tonnes	1 358 920	1 373 965	(1.1)
UG2 head grade	g/t 4E	4.3	4.3	–
Total mined	tonnes	2 654 828	2 626 642	1.1
Average combined head grade	g/t 4E	4.7	4.7	–
Equivalent refined metal from own operations	oz 4E	333 050	330 769	0.7
Equivalent refined metal from third parties	oz 4E	64 281	44 596	44.1
Total revenue per equivalent refined 4E oz sold	R/4E oz	47 156	30 514	54.5
Cash cost per equivalent refined 4E oz	R/4E oz	28 365	26 758	(6.0)
Cash profit per equivalent refined 4E oz	R/4E oz	18 791	3 756	400.3
Cash margin per equivalent refined 4E oz	%	39.8	12.3	223.6
Operating profit	R000	3 531 679	569 921	519.7
Capex	R000	2 694 569	2 118 848	27.2
Chrome concentrate produced	tonnes	507 900	497 438	2.1

3 shaft refrigeration

NORTHAM
PLATINUM HOLDINGS LIMITED



3 shaft backfill



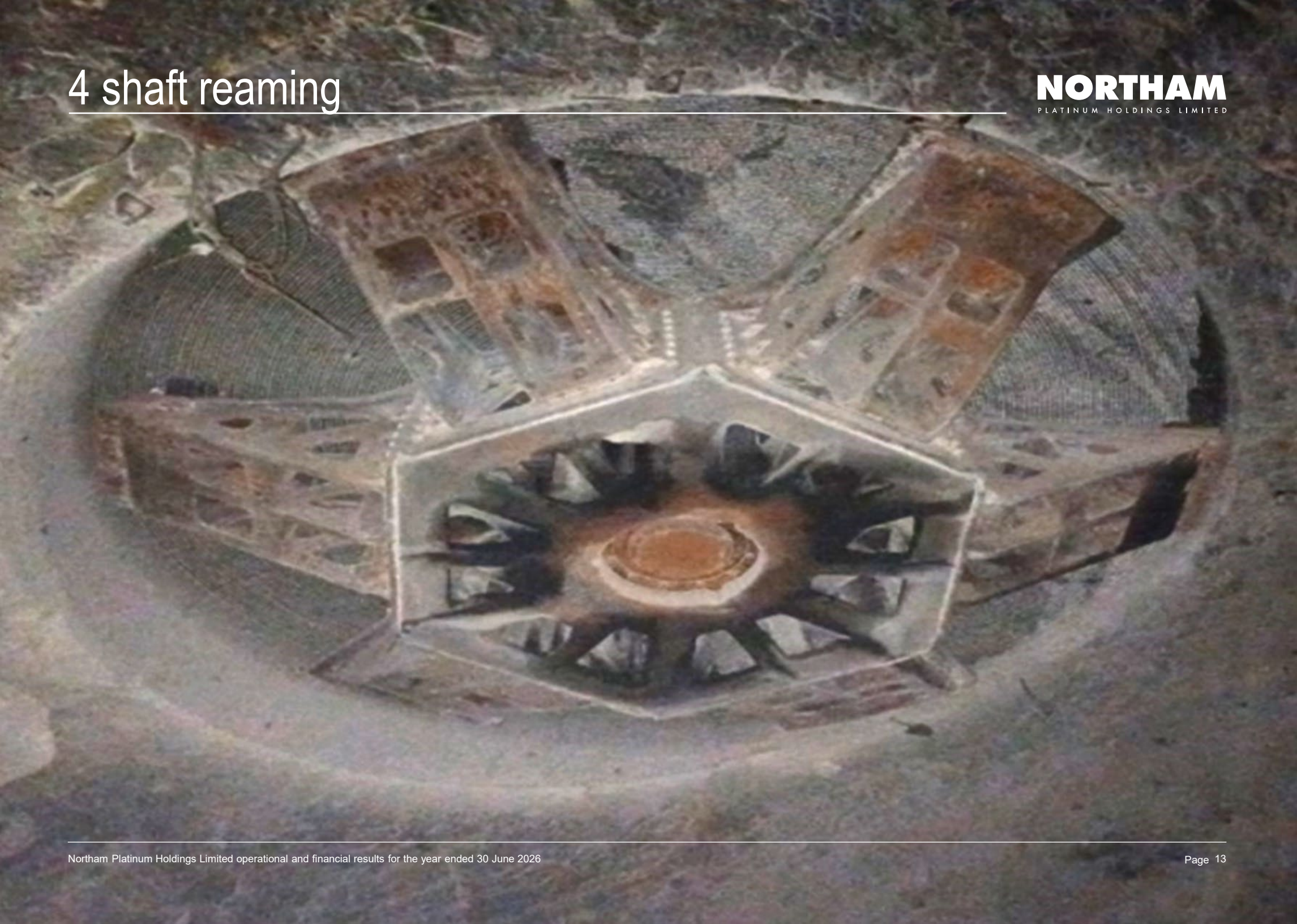
3 shaft changehouse

NORTHAM
PLATINUM HOLDINGS LIMITED

3a ventilation shaft



4 shaft reaming



Booyseendal operations

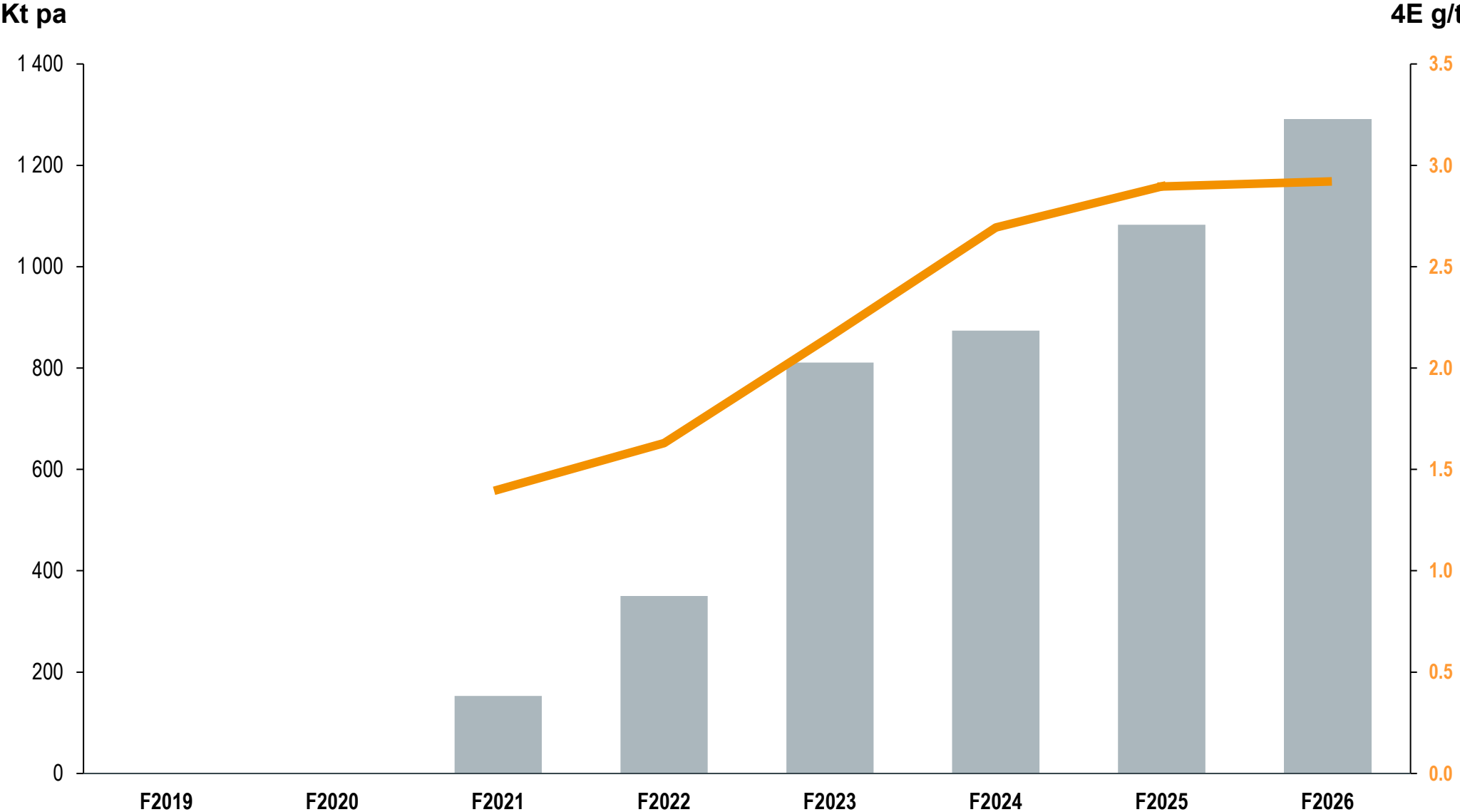
	Unit	F2026	F2025	Variance %
Merensky mined	tonnes	670 447	690 237	(2.9)
Merensky head grade	g/t 4E	2.1	2.1	–
UG2 mined	tonnes	6 624 183	6 477 526	2.3
UG2 head grade	g/t 4E	2.7	2.7	–
Total mined	tonnes	7 294 630	7 167 763	1.8
Average combined head grade	g/t 4E	2.7	2.6	1.5
Metal in concentrate from own operations	oz 4E	531 668	512 147	3.8
Metal in concentrate from third parties	oz 4E	40 315	33 709	19.6
Total revenue per 4E oz in concentrate sold	R/4E oz	45 595	29 726	53.4
Cash cost per 4E oz in concentrate produced	R/4E oz	19 302	18 502	(4.3)
Cash profit per 4E oz in concentrate produced	R/4E oz	26 293	11 224	134.3
Cash margin per 4E oz in concentrate produced %		57.7	37.8	52.6
Operating profit	R000	10 359 905	3 911 641	164.8
Capex	R000	1 836 407	1 404 263	30.8
Chrome concentrate produced	tonnes	873 764	735 706	18.8

Eland operations

	Unit	F2026	F2025	Variance %
UG2 mined	tonnes	1 290 647	1 082 955	19.2
UG2 head grade	g/t 4E	2.7	2.1	31.1
Metal in concentrate from own operations	oz 4E	91 205	72 442	25.9
Metal in concentrate from third parties	oz 4E	53 865	48 431	11.2
Total revenue per 4E oz in concentrate sold	R/4E oz	48 786	30 902	57.9
Cash cost per 4E oz in concentrate produced	R/4E oz	42 899	40 562	(5.8)
Cash profit/(loss) per 4E oz in concentrate produced	R/4E oz	5 887	(9 660)	N/A
Cash margin per 4E oz in concentrate produced	%	12.1	(31.3)	N/A
Operating profit/(loss)	R000	256 588	(767 712)	N/A
Capex	R000	1 591 967	1 416 168	12.4
Chrome concentrate produced	tonnes	308 831	206 608	49.5

Eland production

RoM tonnage





Zondereinde solar facility



160 Ha
150 000 panels
80 MW generation capacity
220 000 MWh pa
25% of Zondereinde electricity
240 000 t CO₂e reduction pa

Photo courtesy of: Letsatsi PV (RF) Proprietary Limited

Zondereinde battery facilities



Karreebosch wind farm

NORTHAM
PLATINUM HOLDINGS LIMITED

25 towers
140 MW generation capacity

460 000 MWh pa
25% of group electricity
500 000 t CO₂e reduction pa

Photo courtesy of: Letsatsi PV (RF) Proprietary Limited

Thakadu solar facility

NORTHAM
PLATINUM HOLDINGS LIMITED

100 MW offtake allocation
275 000 MWh pa
15% of group electricity
300 000 t CO₂e reduction pa

Photo courtesy of: Lyra Energy Trading Proprietary Limited

Eland solar facility

NORTHAM
PLATINUM HOLDINGS LIMITED

20 MW generation capacity
40 MWh battery capacity

55 000 MWh pa
25% of Eland electricity
60 000 t CO₂e reduction pa

Financial review

NORTHAM
PLATINUM HOLDINGS LIMITED

Key financial features for F2026

Record revenue

R54.0bn

Increase of 64.1%
(F2025: R32.9bn)

Operating profit

R14.2bn

Operating profit margin: 26.2%
(F2025: R3.6bn, with an
operating profit margin of 10.9%)

Record EBITDA

R16.7bn

EBITDA margin: 30.9%
(F2025: R4.9bn with an
EBITDA margin of 14.9%)

Net Cash

R2.7bn

(F2025: Net Debt of R5.1 bn)

Banking facilities

R16.0bn

Fully undrawn

Cash flows from operating
activities

R18.5bn

R5.9 bn capital expenditure
incurred in cash

Record basic earnings per share

3 526.1 cents

Record headline earnings per share

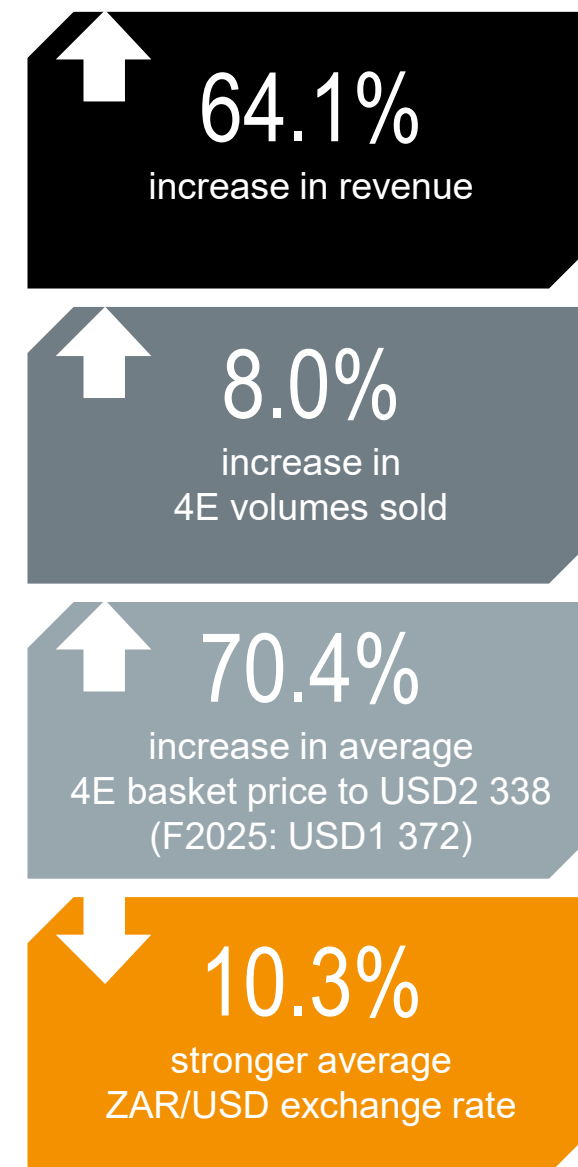
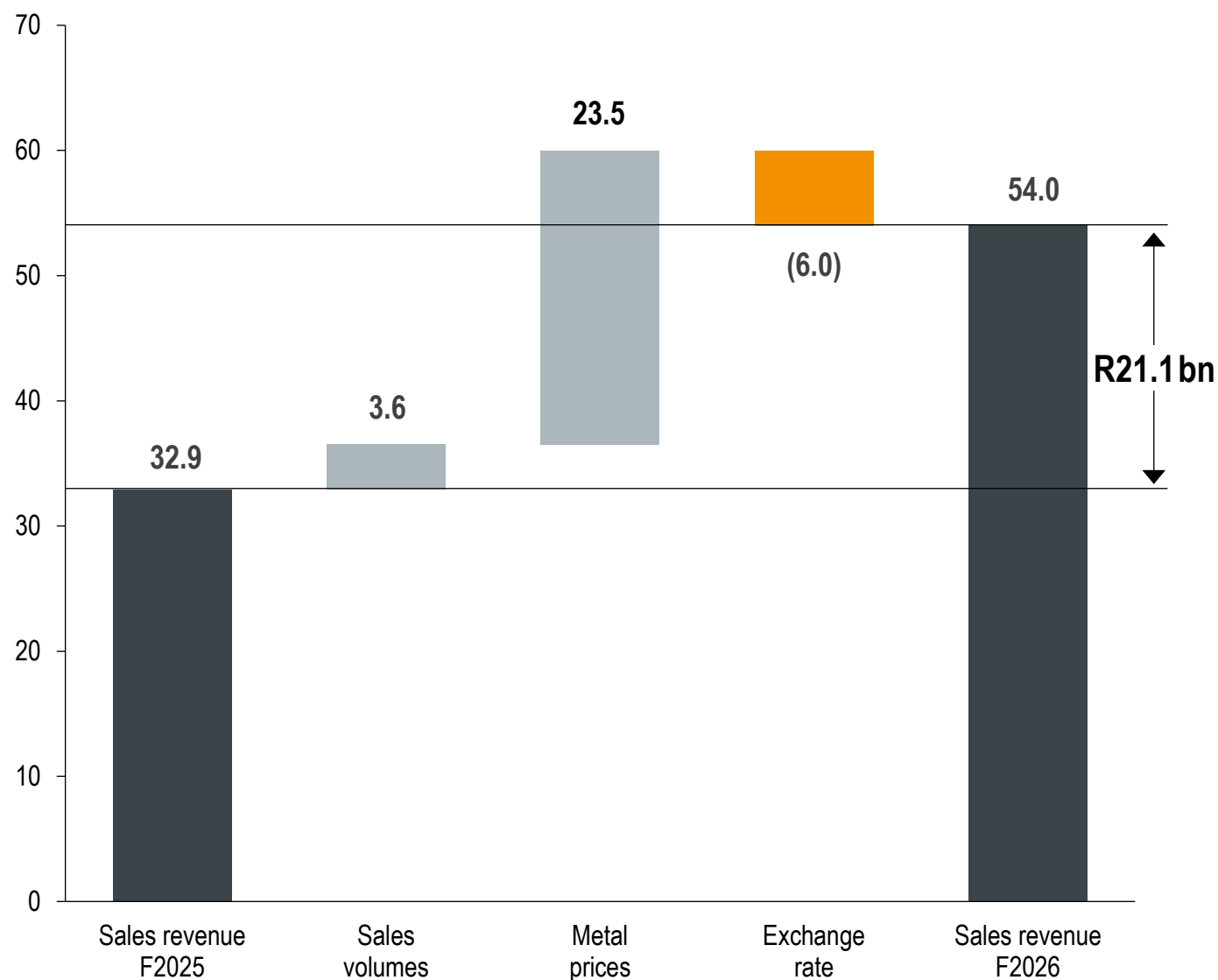
3 044.2 cents

Record dividends per share

1 700.0 cents

Record revenue

R billion



Cost of sales

	F2026 R000	F2025 R000	Variance %
Sales revenue	53 998 628	32 901 199	64.1
Cost of sales	(39 845 615)	(29 307 682)	(36.0)
Operating costs	(29 042 457)	(24 019 398)	(20.9)
Mining operations	(19 621 735)	(17 653 478)	(11.1)
Concentrator operations	(3 282 233)	(2 939 865)	(11.6)
Smelting and base metal removal plant	(1 937 558)	(1 689 737)	(14.7)
Chrome processing	(191 821)	(160 492)	(19.5)
Selling and administration overheads	(590 122)	(495 475)	(19.1)
Royalty charges	(1 473 760)	(459 261)	(220.9)
Carbon tax	(4 378)	(510)	(758.4)
Rehabilitation	(41 433)	169 140	N/A
Share-based payment expenses	(1 620 585)	(708 726)	(128.7)
Toro Employee Empowerment Trust contributions	(145 876)	(33 095)	(340.8)
Employee profit share schemes	(132 956)	(47 899)	(177.6)
Concentrate and recycling material purchased	(6 933 343)	(3 635 483)	(90.7)
Refining, including sampling and handling charges	(547 287)	(466 819)	(17.2)
Depreciation and write-offs	(1 703 206)	(1 497 600)	(13.7)
Change in metal inventory	(1 619 322)	311 618	N/A
Gross profit	14 153 013	3 593 517	293.8

Statement of profit or loss

	F2026	F2025	Variance
	R000	R000	%
Sales revenue	53 998 628	32 901 199	64.1
Cost of sales	(39 845 615)	(29 307 682)	(36.0)
Gross profit	14 153 013	3 593 517	293.8
Reversal of impairment of property, plant and equipment relating to Eland Platinum Proprietary Limited	2 526 922	–	100.0
Share of earnings from associates	–	41 408	(100.0)
Investment income	1 091 801	408 516	167.3
Finance charges	(1 343 944)	(1 349 577)	0.4
Net foreign exchange transaction gains/(losses)	5 336	(34 369)	N/A
Sundry income	1 034 442	61 419	>1 000.0
Sundry expenditure	(222 018)	(242 020)	8.3
Profit before tax	17 245 552	2 478 894	595.7
Tax	(3 362 482)	(990 122)	(239.6)
Profit for the year	13 883 070	1 488 772	832.5

Working capital management

R7.4bn

Metal inventory balance

R18.7bn

Sales value of
4E inventory on hand
(using the year-end prices
and exchange rate)

R1.0bn

Classified as non-current inventory
to be processed in future

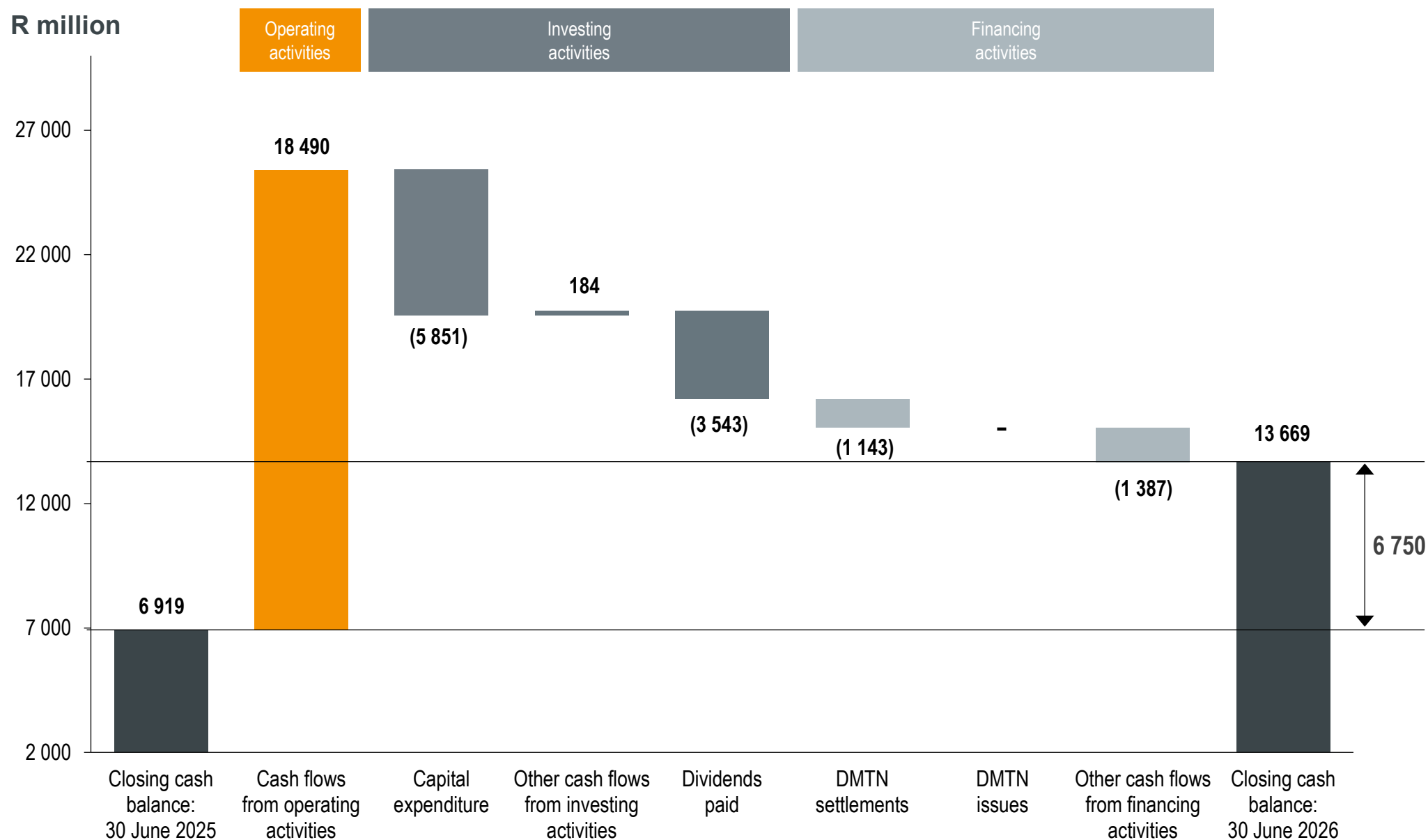
504 915oz 4E

Metal volumes on hand
at year-end

90 221oz 4E

Non-current inventory on hand
at year-end

Movement in cash and cash equivalents



Net Cash

	F2026 R000	F2025 R000
Cash and cash equivalents	13 669 427	6 918 642
Domestic Medium-Term Notes	(10 966 564)	(12 055 843)
Net Cash/(Debt)	2 702 863	(5 137 201)
EBITDA	16 673 979	4 917 555
Net Debt to EBITDA Ratio	N/A	1.04

Net Cash
R2.7bn

RCF
R15.0bn
Fully undrawn

GBF
R1.0bn
Fully undrawn

R6.1 bn

Invested in capex

R3.5 bn

Return of value
to shareholders
through dividends paid

R17.00

per share
dividends declared
for F2026

Increase in minimum dividend payment from

25% to 40%
of headline earnings

Operational guidance

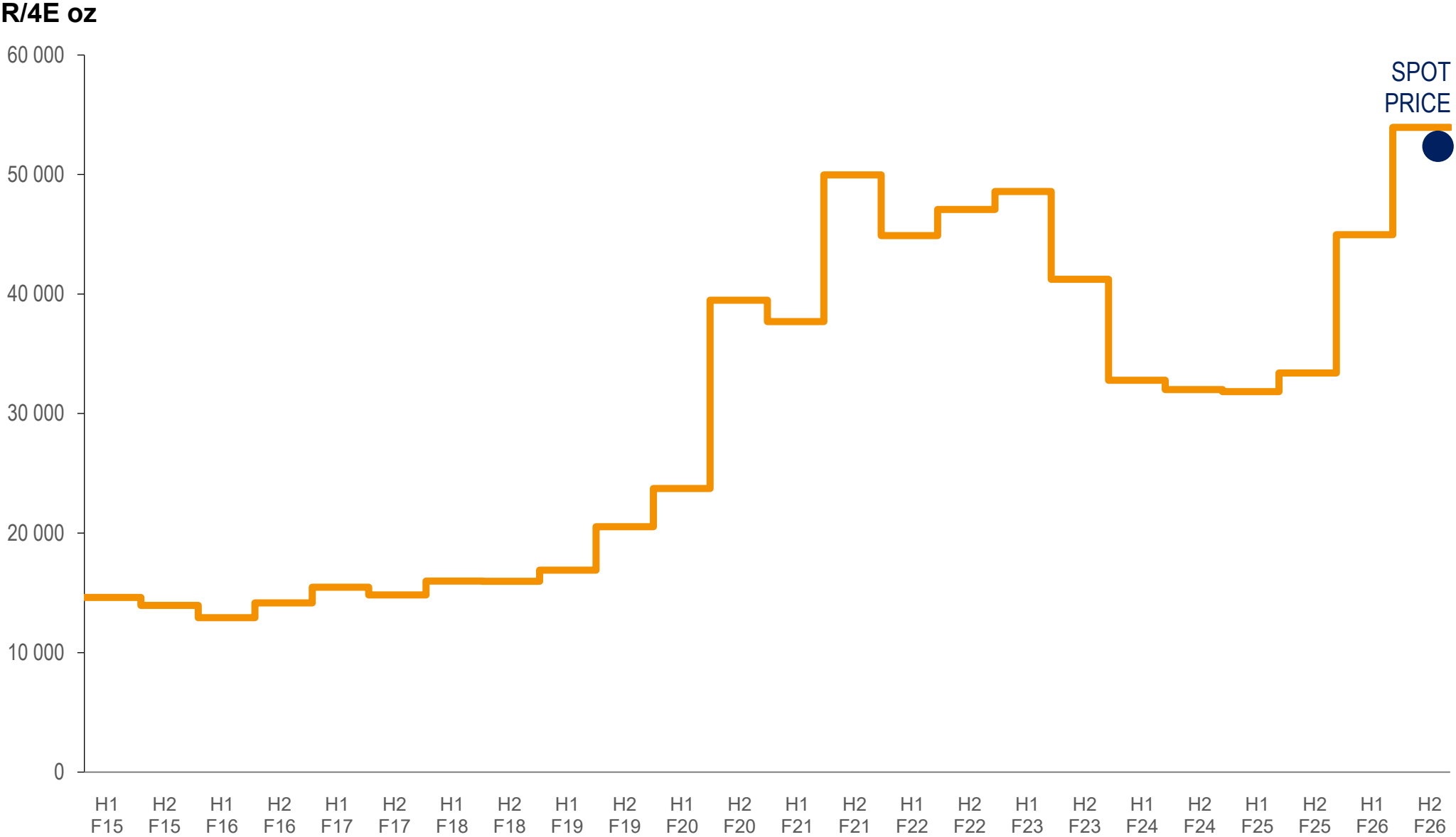
NORTHAM
PLATINUM HOLDINGS LIMITED

150 cm seam width
31g/m² PGM
75% Pt+Rh+Ru+Ir
1.6t/m² Cr₂O₃
300m²/crew/month
92% extraction

Operational guidance for F2027

	Zondereinde	Booyssendal	Eland	Group
Metal production from own operations (oz 4E)	Equivalent refined metal 340 000 – 350 000	Metal in concentrate 525 000 – 535 000	Metal in concentrate 100 000 – 110 000	Equivalent refined metal 960 000 – 970 000
Metal production from third parties (oz 4E)	180 000 +			
Unit cash cost per 4E ounce	R29 500 – R30 500			
Chrome sales (tonnes)	1 800 000 – 1 900 00			
PGM Sales (oz 4E)	1 100 000 – 1 150 000			
Capital expenditure	R7.0bn – R7.5bn			

Six monthly average basket price



Market summary

PGM markets in deficit

Despite robust
primary and secondary supply
during the first 6 months

Auto demand remains steady

Softer car market offset by forward
purchasing from OEMs

Industrial demand is strong

Global instability negatively
impacting demand,
offset by new
applications for PGMs

Market sentiment dominated by

USD
Bond yields
Direction of interest rates

Declining primary PGM production to continue

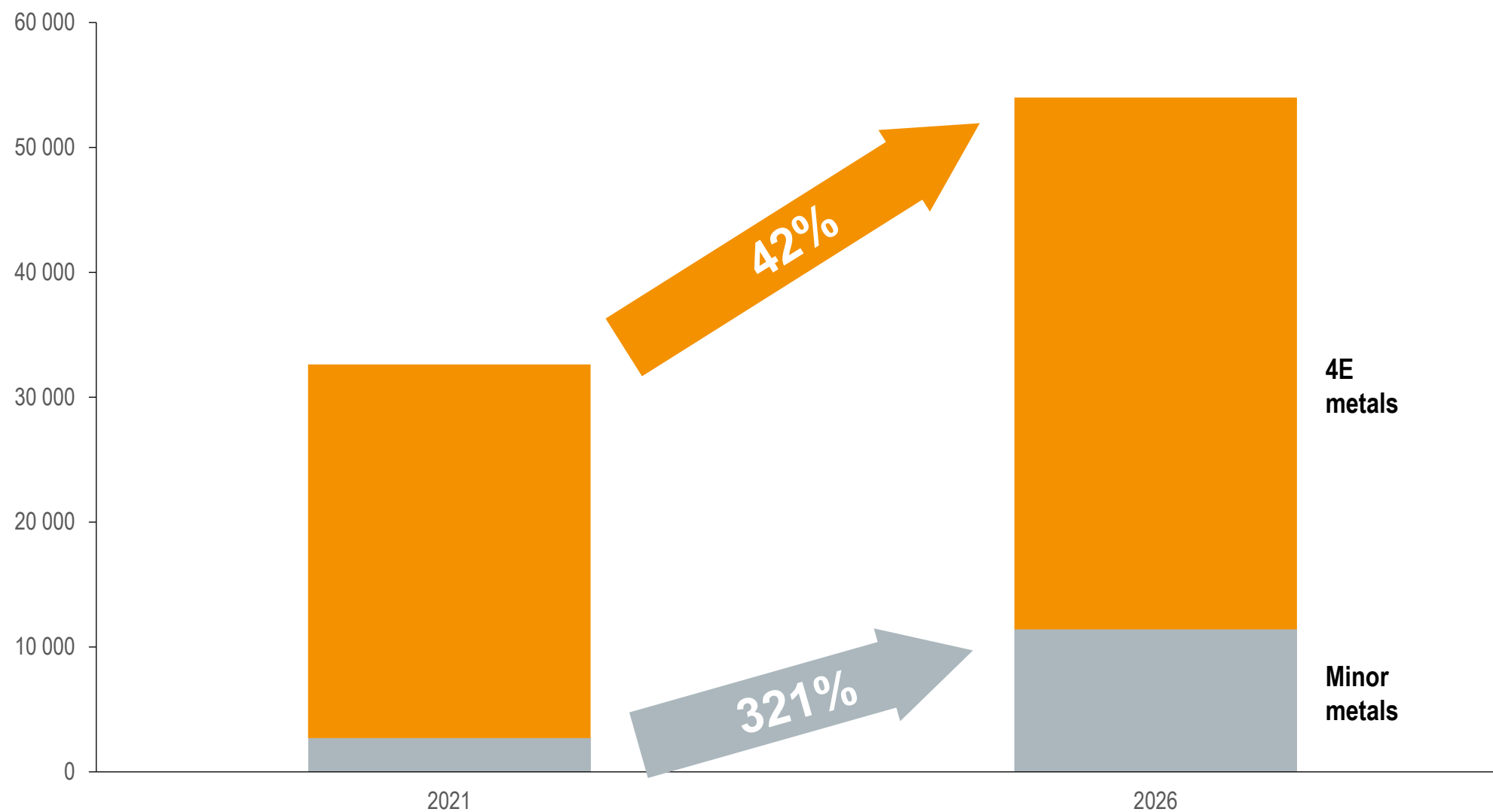
Particularly from SA

Robust demand growth for stainless steel

Positive for chrome demand

The “not so minor” metals

Revenue (Rm)



	Zondereinde	Booyseindal	Eland	Group
Metal production from own operations (oz 4E)	Equivalent refined metal 430 000	Metal in concentrate 600 000 +	Metal in concentrate 180 000	Equivalent refined metal 1 200 000 +
Metal production from third parties (oz 4E)				300 000
Total metal sales (oz 4E)	>1 500 000			
Chrome sales (tonnes)	>2 000 000			
Aspirational turnover	>R90bn			
Decarbonisation of operations	>70%			

Main elements of Vision 2031



Zondereinde

Develop & equip
4 shaft

Upgrade UG2
concentrator

Add dedicated
mud concentrator

Booyssendal

Complete
South TSF
expansion

Develop BS3 &
BNM2 modules

Add 200ktpm
Merensky
concentrator

Eland

Complete current
ramp-up to
150 000 4E oz

Commission
Nyala shaft

Metallurgical

Upgrade furnace 1

Add 3rd convertor

Add 2nd autoclave
& upgrade copper
circuit in BMR

Further chrome
circuit upgrades

Energy

Roll out committed
renewable energy
projects

Reduce carbon
footprint by 70%

Reduce energy
cost by a third

Our strategic value

World class Mineral Resource base

In both scale and quality

Strong market positioning

Pt, Rh, Ru, Ir and Cr

Well capitalised mining assets

Essentially new mining and
metallurgical facilities
operating on the lower end of
the cost curve

Track record of innovation and growth

And a path to future growth

Location, infrastructure and operating model

Powerful capability to unlock
further value for shareholders

Questions?

NORTHAM
PLATINUM HOLDINGS LIMITED

Northam Platinum Holdings Limited

Building 4, 1st Floor
Maxwell Office Park
Magwa Crescent West
Waterfall City
Jukskei View 2090
South Africa

Tel: +27 11 759 6000
www.northam.co.za

Shareholder information

Name	Northam Platinum Holdings Limited
Share code	NPH
ISIN code	ZAE000298253
JSE sector	Platinum
Shares in issue	400 102 916